



Intermediate Level Education (ILE) Overview

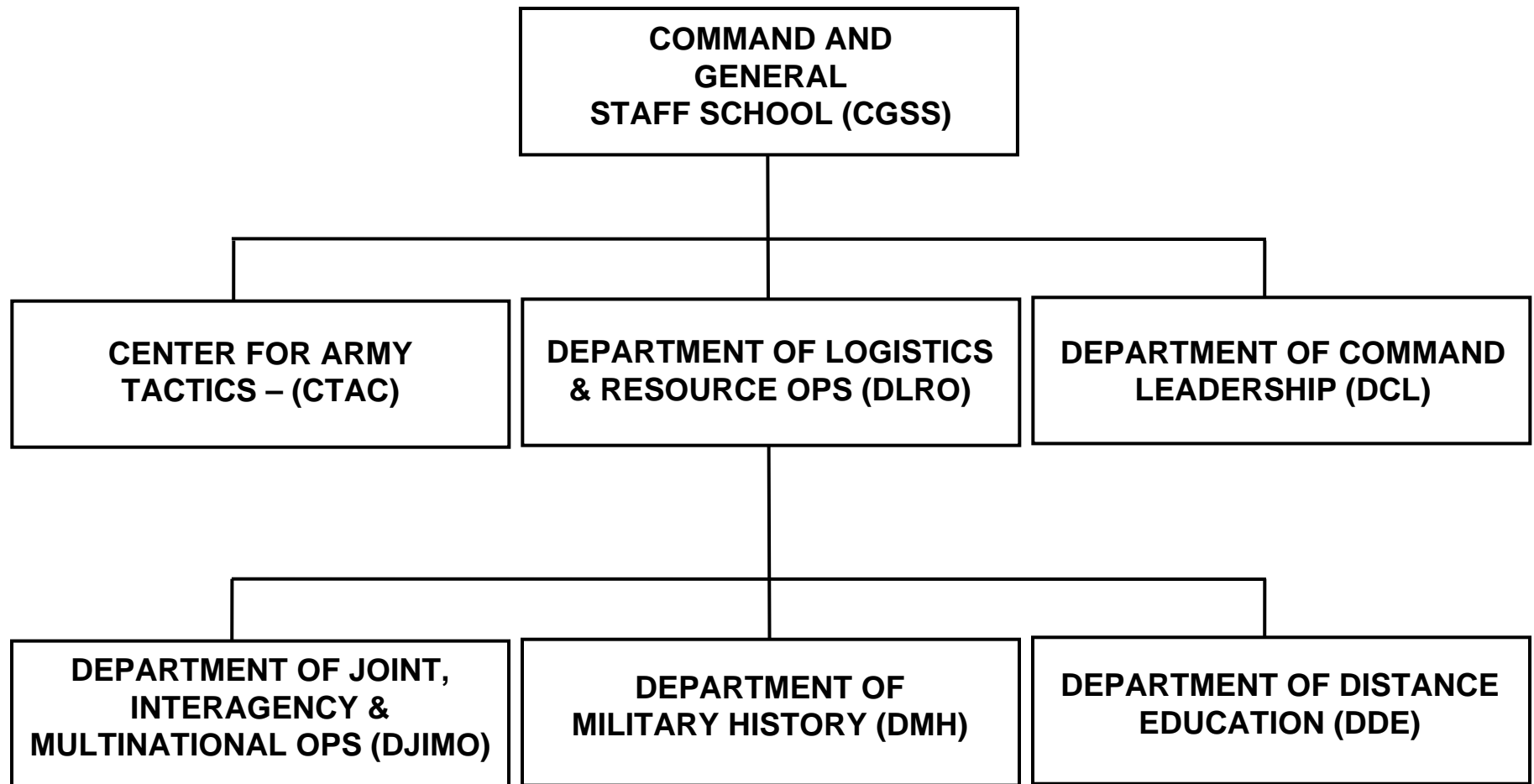
Agenda

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- Intermediate Level Education Course Overview
 - P930 Preparatory Course
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 - Advanced Warfighting Operations Course AY 08-09
 - Masters of Military Arts and Science (MMAS) Program
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Mission Statement

- CGSC's mission is to educate and train intermediate-level Army, international, sister-service officers, and interagency leaders in order to prepare them to operate as field-grade commanders and staff officers in full-spectrum Army, joint, interagency, and multinational environments. ILE provides both common core and functional area (FA) professional military education to all Army majors and select Warrant Officers.

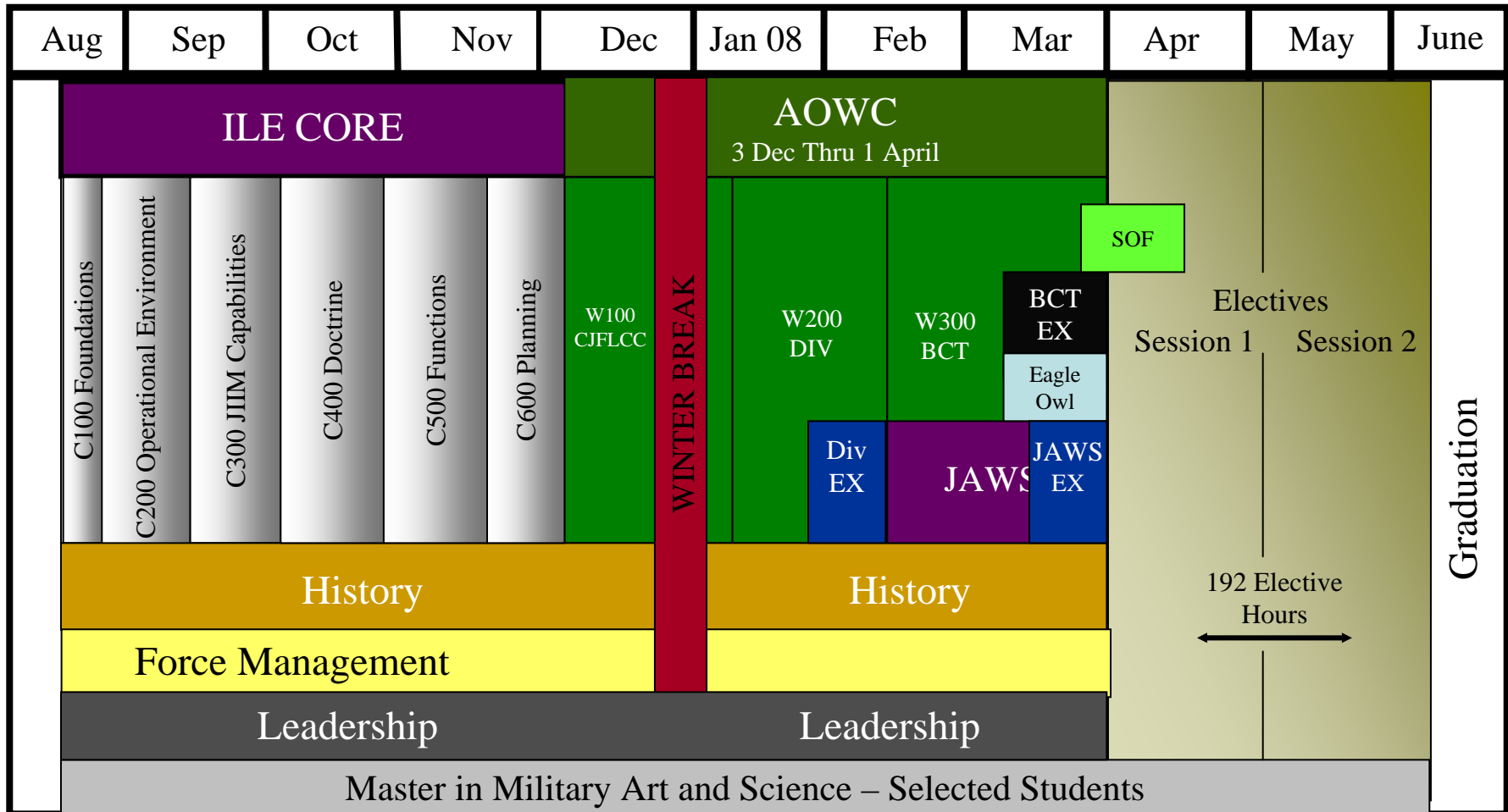
Command and General Staff School



P930 Preparatory Course

- Two weeks in length
- Involves participation by international military students, U.S. Army Chaplain, Judge Advocate General, Medical Services officers, and officers of other U.S. Military Services
- Includes:
 - Organization
 - Doctrine/Symbology
 - Logistics
 - MDMP

ILE Resident Course Overview AY 08-09



Common Core AY 08-09

C100 Foundations	Hours
C111 Stage Setter- International Security (Strategic) Environment, Operational Environment, and Full Spectrum Operations	6
C121 - Introduction to Critical Thinking & Problem Solving	4
C122 - Creative Thinking, Logic, and Decision-Making	4
C123 - Assessment & the Iran Hostage Case Study	4
C131a - Leader Development	2
C131b- Leader Development and Self Awareness	2
C132 - Instrument Interpretation	4
C133 - Student Feedback**	0
C141 - Introduction to Media	2
C142 - Media Interview	2
C161a - Military Professionalism & Civil-Military Relations	2
C161b - Civil-Military Relations in the Operational Environment	2
C170 - Writing to Persuade	2
	36

C400 Doctrine	Hours
C401 - Introduction and Fundamentals of Joint Operations	4
C402 - Operational Design and Operational Art (visualizing)	6
C403 - Major Operations and Campaigns	2
C404 - Contingencies, FID and COIN	4
C405 - Range of Military Operations Practical Application	4
C406 - Guadalcanal Case Study	2
C411 - The Enemy: An Assessment Methodology	8
C412 - Full Spectrum Operations	8
C413 - Battle Command	4
C414 - Tactical Logistics	4
C421 - Fundamentals of the Offense	4
C422 - Fundamentals of the Defense	4
C423 - Fundamentals of Stability Operations	4
C424 - Fundamentals of Civil Support Operations	4
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C200 Strategic Environment	Hours
C200 - Strategic Concepts	4
C201 - National Security Organization/Process	2
C202 - National Strategies	2
C203 - DoD Organizations and Processes	4
C204 - DoD Strategies	2
C205 Suez Case Study	2
C206A - Intro to Regional Strategic Concept	1
C206B - Regional Strategic Concept	4
C206C - Regional Strategic Concept	3
C206D - Regional Strategic Concept	3
C207 - Strategic Communications	1
C208 - Multinational Dimension	2
C210 - Strategic Logistics	2
C211A - Culture and Military Operations	4
C211B - Culture and Military Operations	2
	38

C500 Joint Functions	Hours
C501 - Command and Control	2
C502 - Intelligence	2
C503 - Fires	2
C504 - Sustainment	2
C505 - Protection	2
C506 - Movement and Maneuver	2
C507 - IO Across the Joint Functions	2
C508 - Joint Functions PE	3
	17

C300 JIIM Capabilities	Hours
C301 - Interagency Capabilities	2
C302 - USAF Capabilities	4
C303 - US Space Capabilities	2
C304 - US Army Capabilities	3
C305 - US Marines Capabilities	3
C306 - US Navy and Coast Guard Capabilities	4
C307 - US SOF Capabilities	2
C308 - Interagency Operational Considerations	2
C309 - Multinational Operational Considerations	2
C310 - Operational Law	2
	26

C600 Planning	Hours
C601 - Military Decision Making Tools	1
C602 - Introduction to the JOPP	7
C603 - Introduction to the MDMP	8
C604 - Operational Planning Application	20
C605 - Tactical Planning Application	28
	64

Parallel Instruction AY 08-09

H100 History - Rise of the Western Way of War	Hours
H101 - War, Society, and the Structure of Military Revolutions	2
H102 - The State and the Dawn of Modern War	2
H103 - Fredrick the Great and Limited War in the 18th Century	2
H104 - Armies of the People and the Birth of Modern Operational Art	2
H105 - Perils of Imperial Overextension—Decline of Napoleon	2
H106 - Explaining the Revolution: Clausewitz	2
H107 - Explaining the Revolution: Jomini	2
H108 - War for the Union: A People's Contest In the Industrial Age	2
H109 - The Brain of a Modern Army	2
H110 - World War I: Train Wreck of Revolutions	2
H111 - World War I: Birth of Combined Arms Warfare	2
H112 - Past as Prologue: War in the Modern World	2
	24

L100 Leadership - Developing Organizations and Leaders	Hours
L101 - Developing Organizations and Leaders	2
L102 - Organizational Development	2
L103 - Leading Organizations in Change	2
L104 - Organizational Culture and Climate	2
L105 - Developing Ethical Organizations	2
L106 - Organizational Stress	2
L107 - Leading Ethical Organizations in War	2
L108 - Developing Learning Organizations	2
L109 - Influencing Organizations through Negotiations	2
L110 - Influencing Organizations through Negotiations: Case Study	2
L111 - Influencing Organizations through Envisioning	4
L112 - Organizational Leadership Philosophy	2
	26

F100 Force Management - Managing Army Change	Hours
F101 - Strategic Change	2
F102 - Developing Army Organizational Capability	2
F103 - PPBE and TAA	2
F104 - Materiel Development and FCS Case Study (Group Exercise)	4
F105 - Organizations and FMSweb (Group Exercise)	2
F106 - Military Contracting	2
F107 - ARFORGEN (Group Exercise)	2
F108 - Force Management Seminar	2
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*COMMON CORE AY 08-09

AOWC Instruction AY 08-09

W100 - Operational Warfighting	Hours
Course Introduction and Scenario Update	2
Okinawa Case study	4
Combined Force Land Component Command (CFLCC) Functions	4
CFLCC Mission Analysis and COA Development	8
COIN Study Methodology & Framework And The Philippine Insurrection Case Study	3
Historical Case Study: the French in Algeria, 1954-62	3
Historical Case Study: The Soviets in Afghanistan, 1979-89	3
ABCS Overview and Maneuver Control System	*4
CFLCC Logistics Operations	16
Log Oriented Guest Speaker	2
Joint Force Air Component Commander (JFACC) Targeting	4
SOF Support to JFLCC	2
Shaping the Battlefield at the Operational Level	4
COA Analysis (Operational Wargaming)	6
C/JFLCC Concept Development Practical Exercise	24

W200 - Division Operations	Hours
Division Full Spectrum Operations and Battle Command	8
Close Air Support (CAS) Integration and Execution	2
Air Enablers	2
Sustainment and Move the Division	4
Division Functional Staff Procedures	36
Division Operations Exercise	54

W300 - Brigade Combat Team Operations	Hours
Case Study: Philippines 1900-1902	4
Analyze the BCT	12
Air Support to the Brigade Combat Team (BCT)	2
Prepare the BCT	22
- Employ the BCT - Planning	30
- Employ the BCT - Execution	20

L200 - Leadership Applied	Hours
MG Cota in WWII	2
101st in Mosul	2
Battle of the Ia Drang Valley	2
Korea 1950	4
Ridgway takes Command	2
Beyond Ruthless	2
Battle for Guantanamo	2
Darker Shades of Blue	2
Camp Divided	2
Leadership Applied	2

H200 - Military Innovation in Peace and War	Hours
How do Militaries Change?	2
Interwar Mechanization	2
Interwar Airpower Theory	2
Carrier Airpower Between The Wars	2
The USMC Between the Wars	2
Blitzkrieg, 1939-1940	2
The Soviet-German Conflict	2
Midway and the Battle of the Atlantic	2
The Bloody Lessons of Island Hopping	2
The Combined Bomber Offensive, 1942-45	2

H300 - Roots of today's Operational Environment	Hours
People's Revolutionary War: The American Experience	2
People's Revolutionary War: Mao and the Chinese Experience	2
Nuclear Warfare and the Rebirth of Limited War	2
Vietnam I: Insurgency	2
Vietnam II : Vietnamization	2
Limited War in the Modern Era	2
Interventions in the Era of Goldwater-Nichols	2
The Past as Prologue	2

Master of Military Arts and Science (MMAS)

- Apply for admission and be selected as a candidate.
- Complete A211 (Research Methods I), A221 (Research Methods II) and A231 (Thesis Completion).
- Achieve at least a “B” in all courses, a review of performance is conducted at the end of each term.
- Submit and orally defend an acceptable thesis.
- Satisfactorily complete a comprehensive oral examination based on the CGSOC curriculum.

Electives Program AY 08-09

- Each ILE student must take an *equivalent* of 8 Elective courses [192 elective hour credits]. Typically four (4) courses in elective Spring-I and four (4) courses in elective Spring-II in order to meet graduation requirements.
- Elective course of study is determined by “Track.”
- Each elective course normally meets 12 regularly scheduled 2-hr sessions -- one elective counts as 24 hours.
- A few elective courses are “worth” more than elective credit -
- e.g. 48-hr course may meet every day during the Term or meet over Spring-1 and Spring-2 terms.

Tracks/ASI's

- Branch Officer Track (Track 1)
- Special Operations Forces (Track 2)
- Joint Advanced Warfighting Studies Program (Track 3)
- SOF/JAWS Combined (Track 4)
- Homeland Security Studies (Track 5)

Additional Skill Identifiers

- Joint Planner 3H
- Strategist 6Z
- Space Activities 3Y
- Military Historian 5X
- Air Operations Officer 5U

Why It Is Important

- Increased opportunities to serve at tactical, operational, and strategic levels
- Officer leader development is out of balance
- ALDS states that “CW4s are prepared to operate in full spectrum Army and joint, interagency, intergovernmental, and multinational (JIIM) environments”
- Serves as a “talent” management tool
- Influence our future
- Increased ability to apply critical thinking thus enhancing communication and negotiation skills
- WO’s (present and future) educated in the fundamentals of staff operations



QUESTIONS?