

United States Army
Warrant Officers Association

USAWOAM 300-1



CHAPTER AND REGION OPERATIONS MANUAL

18 April 2009

Amended 29 June 2010

FOREWORD

This manual was developed by the National Board of Directors under the direction of the National President and the Board of Directors under authority contained in the USAWOA Bylaws and approved by the National Board of Directors with an effective date of 1 July 2004.

This manual is designated to unify the Association and serve to answer any questions about the Chapter and Region Operations.

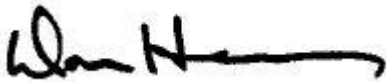
This manual is binding on all members, chapters, regions, members of appointed committees and councils, National Headquarters staff, contractors, consultants, Executive Director, all elected officials, or other individuals or any companies under contract with USAWOA. The USAWOA legal counsel will ensure that all contracts and/or agreements contain provisions for compliance with appropriate sections.

The National Board of Directors, with an effective date of 18 April 2009 has approved this edition of the manual.

Amendments and additions to this manual are encouraged and should be addressed to the National President or the Executive Director, USAWOA, 462 Herndon Parkway, Suite 207 Herndon, Virginia 20170-5235.

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CHAPTER I

MEET YOUR PROFESSIONAL ASSOCIATION

1. BACKGROUND:

In the early 1970's, several small groups of Warrant Officer Associations existed. A few isolated associations existed in the United States, the majority of them in Europe. These associations were local and provided a social outlet for their members. Dissatisfaction with the professional development of the Warrant Officer Corps, including military and civilian educational opportunities, promotion potential, concurrent travel policies, and other DA policies concerning the assignment and utilization of Warrant Officers were often discussed. Because these associations were local in nature, there was no central point of contact for individuals and associations to air their professional concerns.

It was recognized that military oriented associations such as the Association of the U. S. Army and the Retired Officers Association existed and that Warrant Officers were eligible for these associations. However, these organizations were oriented toward the overall problems concerning the Army and were not in position to address the specific personnel and operational policies of the Warrant Officer. These other associations perform a valuable service to the Army at large and were not chartered to represent any one segment of the Army or the Officer Corps.

A small group of dedicated Warrant Officers began to work together for the formation of a National Association of Army Warrant Officers to bring to the attention of DA, DOD, Congress, and the Administration, the need for better utilization of the vast amount of talent consolidated within the Warrant Officer Corps. Although at the time of the organization of the association, the Corps comprised fourteen percent (14%) of the Army officer strength, it makes up less than two percent (2%) of the total Army force.

After initial organizational meetings and national publicity, the USAWOA held its first Annual Meeting in 1973. USAWOA incorporated in the State of Virginia on 7 November 1974 and has existed as an incorporated Association since that time.

2. MEMBERSHIP:

Membership in the Association is open to Army Warrant Officers regardless of component or status, i.e., RA, USAR, NG, AUS, male or female, on active duty, reserve status, or retired as well as those individuals who support the goals and objectives of the Association. Dues are set by the membership as recommended by the Board of Directors. Local chapters do not charge dues but receive a rebate from the National Association to defray administrative costs.

3. OBJECTIVES:

As stated in the preamble to our constitution, the USAWOA has been established to:

- a. Foster a spirit of patriotism and devotion to duty among our members, commensurate with the high ideals of the Army and our position therein.
- b. Recommend programs for the improvement of the Army.
- c. Disseminate professional information among Warrant Officers.
- d. Promote the technical and social welfare of our members.
- e. Promote a spirit of true comradeship among our members.

4. PROFESSIONALISM:

The keystone of the USAWOA is professionalism. The Association is concerned with those Warrant Officer Policies and procedures, which will enhance the professionalism of the Warrant Officer Corps and the individual Warrant Officer. At our Annual Meetings, we recommend proposals which will improve the Warrant Officer Corps and the Army as a whole. A list of our past resolutions/proposals is available from the Headquarters to provide you with information on the issues we have addressed.

5. RECOGNITION:

The Association has been praised by Presidents of the United States, Congressmen, Secretary of the Army, Chiefs of Staff of the Army, the Deputy Chiefs of Staff for Personnel, and other high ranking military and civilian leaders. The Secretary of the Army, Chief of Staff of the Army and Deputy Chief of Staff for Regional Military Personnel Center commanders have been our guest speakers at our Annual Meetings. USAWOA representatives are invited to attend various briefings in The White House and The Pentagon on matters of interest to our members. The Warrant Officers Career College Commandant is invited to contribute a column to our NEWSLINER, as are other persons in positions of responsibility within or related to the Army Warrant Officer Corps.

Specifically on Warrant Officer Initiatives, the USAWOA participated in the first and all subsequent meetings with the Army on workshops, which led to the Warrant Officer initiatives recently approved. A USAWOA representative also participated in the first inter-service seminar on recommending solutions to the pay disparity between Warrant Officers and commissioned officers. On all matters pertaining to Warrant Officer actions, the Army leadership solicits our advice, suggestions and comments.

6. REPRESENTATION:

The USAWOA represents its members in several ways. Acting on the recommendations/proposals approved by our membership and on other recommendations submitted by chapters and individual Warrant Officers, we ensure that these actions are brought to the attention of the appropriate action officers with the backing of the USAWOA. Our Association is a full member of The Military Coalition

(TMC), which is comprised of approximately 35 military oriented associations with headquarters in the Washington, D.C. area.

Through the TMC, we keep abreast of the personnel legislative actions pending in Congress. At these meetings, the various association representatives discuss matters of common concern and give one another the full benefit of their knowledge, experience, and background. Through the TMC, USAWOA receives the full benefit of many years of experience on the "Hill" plus the support of our sister associations in matters affecting our members.

Through USAWOA's affiliation with the TMC, our *Warrant Officer* members add their voices to those of more than 5.5 million others that are also interested in the common good of the military community.

The Association's major efforts are directed toward DA and DOD. Specifically, we work with the appropriate officers on the DA and DOD staff to recommend changes to the applicable policies and regulations, which limit or preclude more effective utilization of Warrant Officers.

CHAPTER II

ORGANIZATION

The United States Army Warrant Officers Association is a national organization structured as follows:

- National Headquarters
- National Committees
- Regions
- Chapters

An explanation of the internal organization of each element follows:

1. NATIONAL HEADQUARTERS. The National Headquarters consists of the National Elected Officers, the National Appointed Officers, the National Board of Directors, and the National Staff.

a. National Elected Officers:

(1) National President: The National President is the principal executive officer of the Association and shall, in general, supervise and control all of the business affairs of the Association. The National President shall serve as Chairperson of the National Board of Directors, National Board of Directors Executive Committee, National Council of Presidents and the Annual Meeting of the Members. The National President shall make all required appointments of standing and special committees with the approval of the National BOD. Additionally, the President signs, with the secretary or other proper officer of the Association authorized by the National BOD, all deeds, mortgages, bonds, contracts, or other instruments which the National BOD has authorized to be executed except in cases where the signing and execution thereof shall be expressly delegated by the National BOD, the Bylaws, or by statute to some other officer or agent of the Association. The National President performs all duties incident to the office and such other duties as may be prescribed by the National BOD. The authority of the National President shall be that requisite to the proper performance of the office and the duties stated herein.

(2) National Vice President: In the absence of the National President or due to inability or refusal to act, the Vice President (or in the event there be more than one Vice President, the Vice Presidents in the order of their election) shall perform the duties of the National President, and when so acting, shall have all the powers and authority of and be subject to all the restrictions upon the National President. Additionally, the Vice President assists the National President and performs such other duties as may be assigned by the National President or the National BOD. The authority of the Vice President shall be that requisite to the proper performance of the office and the duties stated herein.

(3) National Secretary: The Secretary assists the National President in conducting the official business of the Association in such manner as the National President may require and shall perform such other duties as provided in this manual and shall:

- (a) Insure that a record is prepared and maintained of the minutes of meetings of the members, the National Council of Presidents, the National Board of Directors Executive Committee, and the National Board of Directors of the Association.
- (b) Insure necessary adequate notification is provided to the members, National Council of Presidents, and National Board of Directors of the time and place for all scheduled meetings.
- (c) Insure complete files of the affairs of the Association are maintained, including all official correspondence.
- (d) Insure that a file is maintained for each member of the Association, including the most recent address furnished by the member.
- (e) In general, perform all duties incident to the office of Secretary and such other duties as may be assigned by the National President or the National BOD.
- (f) The authority of the Secretary shall be that requisite to the proper performance of the office and the duties stated herein.

b. National Appointed Officers:

(1) National Treasurer: The Treasurer shall institute and maintain proper and accurate fiscal records of the Association in addition to such other duties as provided in this manual and:

- (a) Have charge and custody of and be responsible for all funds and securities of the Association.
- (b) Account for all monies received, receive and give receipts from whatever source and deposit the monies in insured banks and/or trust companies or invest them for the credit of the Association as directed by the National BOD.
- (c) Prepare all drafts and checks against funds of the Association.
- (d) Keep records posted to date and available for review by any member or audit at all times.
- (e) Render a monthly report to the National BOD Executive Committee on the financial status of the Association.
- (f) In general perform all duties incident to the Office of Treasurer and such other duties as may be assigned by the National President or the National BOD.

(g) The authority of the Treasure shall be that requisite to proper performance of office.

(2) Assistant Vice President for Veterans Affairs: The duties of this position shall include but not be limited to:

(a) The development and publication, in the USAWOA news media, of information pertaining to the Retired Warrant Officers Affairs.

(b) Gathering and disseminating information concerning benefits for retired personnel.

(c) Locating and recruiting retired persons.

(d) Establishing and maintaining liaison with those offices responsible for supporting and assisting retired service members.

(e) Determining ways that USAWOA can assist retired service members, especially those holding membership in the Association.

(3) Assistant Vice President for Army Reserve Affairs: The duties of this position shall include but not be limited to:

(a) The development and publication, in the USAWOA news media, information pertaining to the Army Reserve Warrant Officers Affairs.

(b) Gathering and disseminating information concerning the Army Reserve personnel.

(c) Locating and recruiting Army Reserve Warrant Officers.

(d) Establishing and maintaining liaison with the Office of the Chief, Army Reserve, and the Warrant Officer Branch of the Full Time Support (AGR) Division of the Army Reserve Personnel Center.

(e) Determining ways that USAWOA can assist Army Reserve Warrant Officers, especially those holding membership in the Association.

(4) Assistant Vice President for National Guard Affairs: The duties of this position shall include but not be limited to:

(a) The development and publication, in the USAWOA news media, information pertaining to National Guard Warrant Officers affairs.

(b) Gathering and disseminating information concerning National Guard personnel.

(c) Locating and recruiting National Guard Warrant Officers.

(d) Establishing and maintaining liaison with the Office of the Chief, National Guard Bureau, the Personnel Division, and the National Guard Bureau.

(e) Determining ways that USAWOA can assist Army National Guard Warrant Officers, especially those holding membership in the Association.

(5) Chaplain: The National President may appoint a National Chaplain to conduct openings and closings of the Association.

(6) Sergeant-At-Arms: The National President may appoint a Sergeant-At-Arms who shall ensure that authorized persons are admitted to business meetings and maintain order throughout the course of the meetings as directed by the presiding officer.

(7) National Historian: The National President may appoint a National Historian who shall compile or cause to be compiled, annually, from the archives of the Association and from other sources, a narrative history of USAWOA, as well as its activities and accomplishments. The Historian shall be the custodian of historical records and documents as may have been collected and compiled.

(8) Assistant Secretaries and Treasurers: The National President, with the approval of the National Board of Directors, may appoint one or more unsalaried assistant secretaries and/or treasurers to assist the elected national officers in the performance of their duties.

(9) Property Control Officer: The National President may appoint a Property Control Officer who will be charged with the maintaining of an accurate inventory and property control register for all association property.

c. National Board of Directors:

The National BOD shall consist of the National President, National Vice President, National Secretary, and the National Treasurer, each active Region's President and a Director from each inactive region, elected from the Association membership. No more than one (1) of the directors elected from the Association membership shall be from any one region.

d. National Board of Directors Executive Committee:

(1) The National BOD shall elect an Executive Committee (EXCOM) consisting of the National President, the National Vice President, the National Secretary, and one or more additional individual from its membership, one of which will be appointed as the National Treasurer. Members of the EXCOM must reside within 300 miles commuting distance of the National Headquarters. It shall be the function of the EXCOM to conduct the day to day operations of the Association.

(2) The Executive Committee shall exercise, between formal meetings of the National BOD such power of the BOD as the BOD shall give it, except that the Executive Committee shall not have the power to:

- (a) Repeal or amend the Association Bylaws.
- (b) Appoint or remove any National BOD member, elected officer of the Association, or any member of the Executive Committee.
- (c) Adopt a plan of merger or consolidation with another Corporation or Association.
- (d) Authorize the sale, lease, exchange, or mortgage of assets of the Association.
- (e) Authorize the dissolution of the Association.
- (f) Adopt a plan for distribution of the Association assets.
- (g) Amend or repeal any proposal of the BOD unless such proposal provides by its terms that it may be amended or repealed by the Executive Committee.

(3) The election of this committee and the delegation to it of authority shall not relieve the Directors of any responsibility placed upon them by law.

(4) Each member of the Executive Committee shall continue as such until the next annual meeting of the members of the Association and until a successor is elected unless the committee is sooner terminated or unless a member is removed from such committee.

(5) The chairperson of the Executive Committee may call meetings of the committee at such times and places as deemed expedient.

e. National Staff:

(1) The hub of USAWOA is the professional National Headquarters Staff, a combination of operations, communications and administration center, conducting the day to day business of the Association. In addition to handling all of the administrative functions for USAWOA, the staff prepares position papers for presentation to the DOD, DA, and the Congress. All are employed and salaried by USAWOA.

(2) The key position on the staff is that of the Executive Director who is under the direct supervision of the National President. Other personnel (i.e., an office manager, secretaries, auditors, and NEWSLINER editor) are employed as needed. These individuals work under the supervision of the Executive Director and the National Board of Directors. Chapter officials should work closely with this staff as they may supply answers to many problems. The following are a few ways in which they can help:

(a) They can assist the chapters and the membership to be well informed as to the progress and activities of the Association.

(b) The Executive Director and staff can give chapters advice on many types of procedures based on experience. They know organizational problems, the pitfalls, activities considered illegal, and areas in which chapters must move carefully.

(c) Chapters should share with National Headquarters any methodologies, ideas and programs they have to improve the Association.

(3) USAWOA achieves its goals by maintaining close liaison with DOD, DA, and Congress with a small full-time staff at National Headquarters. With exception of this staff, all officials from the National Headquarters to chapter level are elected to office and receive no salary.

(4) Relationship between members of the staff and the National Board of Directors: Members of this staff, except the Executive Director, shall not initiate any dealings except pursuant to their assigned duties or as otherwise specifically authorized by the Executive Director. Conversely, members of the National BOD shall not request services or data from such members of the staff unless authorized by the National President. Nothing, herein, shall preclude direct contact between members of the National BOD and the Executive Director, or vice versa, or the submission of routine requests similar to those that may be made by members not holding National Office.

(5) Duties of Executive Director: The Executive Director is the full-time administrative director of the Association and staff and shall assist the national officials in conducting the official business of the Association and is responsible for:

(a) Assisting in the formulation of USAWOA policies.

(b) Representing the USAWOA in staff relations with representatives of The TAPA, HQDA G-1, HRC, DOD, DA, OSD, OSA and The White House.

(c) Representing the USAWOA in all functions of The Military Coalition, the Capitol Hill Exchange Club and other organizations as directed by the National President or National BOD.

(d) Overseeing the editing the USAWOA NEWSLINER and contributing a monthly article as Executive Director.

(e) Hiring and daily supervision of other salaried employees and administering the daily activities of the National Headquarters.

(f) Acting as the Staff Liaison Representative on all established committees until enlargement of USAWOA staff permits delegation of these functions to other staff members.

(g) Representing the USAWOA at "Command" briefings and other Association activities on a worldwide basis.

(h) Attending Executive Committee meetings as an ex-officio member.

(6) Staff Liaison Representatives: The National Headquarters Staff shall function as liaison representatives until such time as the Association is financially capable of increasing the present staff to a size required to accommodate current and future committees. To the extent possible, these representatives shall perform the following duties:

(a) Providing general administrative and logistical support to committees, councils and task forces.

(b) Briefing incoming committees, councils and task forces.

(c) Gathering statistical and other data as required.

(d) Preparation of proposed plans and agendas.

(e) Preparation of reports reflecting the results of deliberations by committees, councils and task forces.

(7) Association Code of Ethics and Conduct:

(a) The Association code of conduct charts the course for the honorable and provides standards by which to judge the transgressor. Each individual, who purports to act in the name of the Association, should aspire, by his/her conduct to rise above minimum standards, bearing in mind that the respect and confidence of the members of the Association whom he/she serves, requires the highest possible degree of ethical conduct. The Association code of conduct, while having as its basis, all of the laws of the United States and their underlying moral and spiritual values, shall focus upon certain general, ethical standards which must be adhered to by those holding certain positions.

(b) Representatives of the United States Army Warrant Officers Association, whether they are elected officials, paid employees, consultants, or other agents of the Association, are guardians of the reputation as well as property of the Association when engaged in professional, business, social, community, governmental and other meaningful activities. A subsequent obligation of all that act for and on behalf of the Association is to maintain and adhere to the highest standards of ethical conduct.

(c) All that represent the Association in any capacity will:

1. Not engage in activities of any nature that will bring discredit upon the Association.

2. Maintain complete loyalty to the United States Army Warrant Officers Association, the United States Army, the Department of Defense and the United States of America.
3. Hold inviolate the confidential relationship between the individual members of the Association and themselves and the confidential information entrusted to them through the Association's National Headquarters, regions and chapters.
4. Not endorse any product or service on behalf of the Association, unless approved by the National BOD.
5. Work harmoniously with representatives of the Department of the Army, Department of Defense, other government agencies and similar associations.
6. Uphold the independence of the Association and never permit it to become subservient to any other association or other organization.
7. Not accept gratuities or special compensation for the performance of acts on behalf of the Association from any individual member, region, chapter, or other person or organization, except with the knowledge and consent of the National BOD.
8. Neither engage in, nor countenance, any exploitation of the Association by any person or organization.
9. Recognize and discharge their responsibility and that of the Association to uphold all local, state, and federal laws and regulations relating to the activities of the Association.
10. Exercise and insist on sound business principles in the conduct of the affairs of the Association.
11. Never use the name of the Association or its influence, directly or indirectly, to support any political party or any candidate for nomination, election, or selection to any federal, state, county, city, town or other political office.
12. Use only legal and ethical means in any efforts to influence legislation, regulations, or administrative policies and determinations. In this regard, chapters, regions, and/or members shall not use the name of the Association, directly or indirectly, to influence said governmental policies or determinations, unless specifically authorized to do so in writing, by the National President or National BOD. Recommendations in the form of proposals for proposed federal, state or local government legislative or regulatory action shall be forwarded to the National Executive Director, USAWOA, for evaluation and consideration of appropriate coordination and concerted action.
13. Issue no false or misleading statements of any nature, whether they affect the Association, other Associations, organizations or individuals.

14. Utilize every opportunity to promote public understanding of the Association and its objectives.

15. Maintain the highest standards of personal conduct so that the Association will have an indisputable image of solid integrity.

(d) Paid employees, consultants and similar agents will not participate in Association policy decisions except as authorized and required as part of their employment agreement. In this regard, such individuals will:

1. Refrain from using official authority or influence for the purpose of interfering with or affecting the results of any election or nomination for office within the Association.

2. Refuse to accept any elected office within the Association even if elected without being a candidate.

3. Avoid taking part in the political campaign or the management of the campaign for any elective office in the Association.

4. Never directly or indirectly coerce, attempt to coerce, command, or advise any person to pay, lend or contribute anything of value to a party, committee, organization, agency or person for political purposes within the Association.

5. Decline any offer to make expenditures to any person to vote or withhold their vote for or against candidates for office within the Association.

6. Not request information from any person or pledge the appointment, or use of their influence in support for the appointment of any person to any position within the Association, for the purpose of securing support for any candidate for office within the Association.

7. Never directly or indirectly promise or pledge the appointment, or use of their influence in support for the appointment of any person, to any position within the Association; or for the purpose of securing support for any candidate for office with the Association.

8. Refrain from soliciting, receiving, or making any contribution whatsoever for any political purpose within the Association.

9. Decline to accept nomination to become an elected or appointed official of the Association.

10. Attend no chapter meetings (other than their own assigned chapter) unless specifically invited by the Chapter President or an authorized representative.

11. Pursue all of the Association's objectives, regardless of any personal misgivings they may have about the established objectives.
 12. Serve all members of the Association impartially, granting no special favors or privileges to any member of special interest groups.
 13. Cooperate fully in every reasonable and proper way with USAWOA members, officers, executives and other personnel dealing with the Association.
 14. Comply with lawful requests and instructions and give only reasonable and lawful requests and instructions if acting in a supervisory capacity.
 15. Where employment involves the receipt of money or property on behalf of the Association, or the disposal of Association property, the employee shall act prudently and shall keep account of each transaction and present an accounting at the proper time or upon demand with such vouchers and receipts as business usage customarily required.
 16. Accept neither gift nor compensation of any kind for the exercise of their employment beyond the compensation to which they are entitled by the terms of their employment contract or other agreement with the Executive Director or National BOD.
 17. Not only exercise their duties loyally and skillfully but refrain from deceiving the Association by entering into business relations with others *which would* create a conflict of interest with the Association.
 18. Never use knowledge acquired by them during their employment for their own advantage and to the detriment of the Association or in competition with the Association. In this regard, even after the employment has ceased, employee remains subject to a duty not to disclose or use for their own advantage, information confidentially entrusted to them during this employment.
 19. Association employees shall maintain their personal appearance in a manner that upholds the high professionalism of the Warrant Officers they serve.
 20. Resign from any elected or appointed position immediately upon becoming a paid employee of this Association.
- (8) The Association is an Equal Opportunity Employer: In full compliance with public law, preference for employment with the Association will be given first to qualified retired Warrant Officer members, second to dependents of Warrant Officer members and third to qualified persons meeting the qualifications as established by the National BOD.
2. NATIONAL COMMITTEES. The National Committees required to provide the needed input for the National Headquarters are varied and composed of Association members around the world.

a. Standing Committees:

(1) The following committees are "Standing Committees" and shall be appointed and maintained to full strength by the National President for the purposes for which formed in accordance with this manual and with written instructions by the National President:

- (a) Executive Committee
- (b) Past Presidents Council

(2) The following committees, when deemed appropriate by the National President and National Board of Directors may be selectively established. When established, they will be a supplemental part of the standing committee structure:

- (a) Budget and Finance Committee
- (b) Legislative Committee
- (c) Membership and Chapter Affairs Committee
- (d) Futures Committee
- (e) Public Relations Committee
- (f) Administrative Management Committee
- (g) Benefits Management Advisory Group
- (h) Positive Actions Committee
- (i) National WOAUX Steering Committee
- (j) Nominating Committee
- (k) Credentials Committee
- (l) Teller Committee
- (m) Meeting of the Members Arrangement Committee
- (n) National Awards Committee

b. Frequency of Meeting: Committees shall meet commensurate with the Annual Meeting of the Members and the Annual Board of Directors/National Council of Presidents Meeting at a time and place as established by the committee chairperson in conjunction with the staff liaison representative. In certain cases, it may be necessary

for a committee to provide continuity and to assist in accomplishing the tasks assigned to the committee by the National BOD and the National President. In such instances, the committee may take any action that may be taken at a formal meeting of the committee, without a meeting if consent in writing, setting forth the action so taken, shall be signed by all of the committee members.

c. Committee Agenda: An Agenda will be prepared by the committee chairperson and forwarded to each committee member at least thirty (30) days prior to the scheduled formal meetings.

d. Committee Quorum: A majority of the committee members shall constitute a quorum for the transaction of business at any formal meeting of the committee, and a majority vote by the committee members is necessary to adopt any matter presented to the committee.

e. Rules of Order: Any committee may adopt rules for its own government not inconsistent with this manual or with rules adopted by the National Board of Directors.

f. Jurisdictional Disputes:

(1) When there is a jurisdictional dispute between committee chairpersons, each shall endeavor to resolve the dispute with the other. If they cannot reconcile their differences, both shall present the matter to the National President who shall decide the issue.

(2) When a dispute arises between a committee chairperson and the staff liaison representative, both shall endeavor to resolve the dispute amicably. If they fail to do so, both shall present the matter to the National President who will decide the issue.

g. Compensation: Members appointed or assigned to Association committees, groups and councils will not be compensated for their services. However, the expenses of committee members to duly attend convened committee meetings shall be borne by the Association if possible in the same manner as provided in the Bylaws.

h. Appointment to Committees: In the selection of the chairperson and members of committees, the National President shall, to the extent practicable, endeavor to balance the structure of each committee by appointment of members of all components. Committee members may, in some cases, not be members or may be paid employees of the Association. The National President will make all committee appointments for established committees, as soon as possible, after election; but in no event, later than sixty (60) days from the date of election or date of establishing a committee requirement. The appointment shall be for the same duration as the National President's term of office unless sooner terminated by death, disability, or removed by the National President if it is judged in the best interest of the Association.

i. Vacancies: Vacancies in the membership of any committee shall be filled by appointments made in the same manner as provided in the case of the original appointments.

j. Term of Office: Each member of a committee shall continue in that position until the next Meeting of the Members and his/her successor is appointed, unless the committee is sooner terminated, or such member is removed from the committee, or ceases to qualify as a member.

k. Special Committees: The National President is authorized to establish special committees, ad hoc groups or task forces when appropriate to accomplish a given task which cannot be accomplished by established standing committees.

l. Committee Structure: The proposed composition, duties and responsibilities are provided in the appropriate association guidelines or sets of special instructions, based on the mission of the committee (s). Some examples are shown below, to provide a baseline for committee structure and organization.

(1) Nominating Committee:

(a) Functions: The Nominating Committee shall invite suggestions and/or recommendations from the membership at least one hundred and twenty (120) days prior to the convening of the Annual Meeting of the Members for those offices which are about to expire. The recommendations and/or letters of declaration will be verified prior to publishing the names of the candidates. The committee shall prepare the final ballot as provided in the Bylaws. Said ballot to be distributed to the membership as provided in the Bylaws.

(b) Composition:

1. Total members: Nine (maximum)
2. Chairperson: (Appointed by National President)
3. Assigned members: The immediate Past President of the Association shall serve on this committee.
4. Appointed members: The National President shall appoint seven (7) or more members from the general membership to serve on this committee on the advice of the chairperson.

(c) Staff Liaison Representative: National Headquarters Staff

(2) Credentials Committee:

(a) Functions: It shall be the duty of this committee to verify membership in the Association and to make recommendations to the Executive Committee and the National BOD as to the eligibility of each member for election and right to participate in

debates. The committee shall be available to the membership at the Annual Meeting of the Members for the purpose of certification of current membership. The Credentials Committee shall make its report to the Meeting of the Members after the introductory addresses and prior to the enactment of any other business. The Credentials Committee shall normally be composed of members from the Annual Meeting of the Members host Region/Chapter.

(b) Composition:

1. Total members: Five (maximum)
2. Chairperson: (Appointed by the National President)
3. Appointed members: Members will be appointed from the general membership by the National President on the advice of the chairperson.

(c) Staff Liaison Representative: National Headquarters Staff

(3) Past Presidents Council (PPC): The Past Presidents Council shall consist of all past National and Region Presidents of the Association and shall provide advice and counsel to the Executive Committee and the National BOD on matters relevant to the management and operations of the Association. The chairman shall be elected by the Council and serve for the period of time equal to the tenure of the elected officials (normally two years). Past National or Regional presidents currently holding a national office will not serve on the PPC. Members of the Past Presidents Council shall not be compensated for services rendered. However, they may be reimbursed for incidental and necessary expenses incurred as provided for in the Bylaws in the performance of their duties and for special missions as directed by the National President or the National BOD.

(4) Teller Committee:

(a) Functions: It shall be the duty of this committee to tabulate and report the results of voting by the Association membership on elections of the Association officers and any other matters which requires mail voting. The committee chairperson, upon appointment, is authorized to establish a post office mailing address for the committee. Funding for this post office box rental will be provided from the meeting fund. The Teller Committee shall normally be composed of members from the Annual Meeting of the Members host Region/Chapter.

(b) Composition:

1. Total members: Five (maximum)
2. Chairperson: (Appointed by National President)

3. Appointed members: Four members shall be appointed from the general membership by the National President on the advice of the chairperson.

(c) Staff Liaison Representative: National Headquarters Staff

(5) Meeting of the Members Arrangements Committee:

(a) Functions: It shall be the function of this committee to effect the complete arrangements, less the program, for the meeting. Arrangements shall include but not be limited to: meeting hall with head table and PA system; entertainment for banquet and cocktail hour; offices for Association and committee administrative staff; security of ballots; billeting for visiting members, their families and dignitaries; office automation and communications support; secretarial support; telephones; transportation for visiting members and dignitaries to include those arriving by commercial modes; reproduction equipment; decorations, advertisement; photographic coverage; preparation and distribution of reservation/registration forms to Regions/Chapters; Teller Committee; Credentials Committee; registration of members upon arrival; escorts for visiting dignitaries; schedule of events for wives and dependents during meeting hours. The final packet shall be prepared for submission to the National Board of Directors for approval during the Annual BOD/COP meeting. The Meeting of the Members Arrangements Committee shall normally be composed of members from the Annual Meeting of the Members host Region/Chapter.

(b) Composition:

1. Total members: Nine (maximum)
2. Chairperson: President of host Chapter/Region or some other chapter/region association member as designated by the National President.
3. Appointed members: Appointments shall be made from the general membership by the National President on the advice of the chairperson.

(c) Staff Liaison Representative National Headquarters Staff.

3. REGIONS:

a. Boundaries: To ensure an equitable distribution of chapters and members within all regions, the National BOD shall, in geographically defining region boundaries, take into consideration such factors as: location and strength of existing and potential chapters; location and strength of existing and potential members. (See maps in National Bylaws.)

b. Organization: The chapters in a geographical region may file a petition with the National BOD to form an active region headquarters. Such petition shall be signed by the Presidents or Secretaries of the majority of the region's chapters and shall list the names and addresses of all chapters. It shall be accompanied by a proposed set of

Bylaws, which shall be consistent with the Articles of Incorporation and the Bylaws of the Association. The National BOD shall examine the proposed Region Bylaws, and if they are consistent with the Articles of Incorporation and the Bylaws of the Association, issue a charter. No person shall be a regular member of a region who is not also a regular member of the Association.

c. Purpose: The purposes of each region shall be to assist the chapters within the region and the headquarters in carrying out their purposes and to make recommendations to the National BOD and at the Annual Meetings of the Members of the Association.

d. Region Funds and Liabilities:

(1) All funds and property of the region shall be accounted for as directed by Army Regulations and laws of the applicable country and/or state in which the region is located.

(2) The region shall maintain a current bond to cover the Treasurer and/or other persons designated to disburse region funds.

e. Loans: No loans shall be made by the region to any officer or member of the region.

f. Region Operated Clubs and Other Activities:

(1) The USAWOA shall not be responsible or liable, financially or otherwise, for the operation or management of any club or other venture either sponsored or endorsed by a region of the Association.

(2) No region of the Association shall endorse or sponsor a club or venture involving finances, unless such club or enterprise shall be in compliance with Army Regulations and laws of the applicable country and/or state or other jurisdiction.

(3) Failure of any region to comply with the provisions of this section shall be sufficient cause for the revocation or suspension of the region's charter, as authorized in the Bylaws.

g. Suspension and Revocation of Charters: The National BOD may revoke the charter of any region for just cause, subject to the right of the region to appeal. Such action may be taken for such reasons as:

(1) Failure by a region to conduct regular meetings, at least once each quarter, without just cause. Each case is to be evaluated on its own merit.

(2) Failure by a region to comply with written directives that is within the scope of the Articles of Incorporation and the Bylaws.

(3) Failure by a region to maintain written contact with the National Headquarters during a calendar quarter period.

(4) When a region shall be found purposely guilty of actions that are in violation of or detrimental to the aims and goals of the Association.

(5) When the majority of the region's members vote to request suspension, pending a new election of officers.

(6) The charter of a region shall automatically be suspended when the number of its chartered chapters is less than five for a period of ninety days.

h. Action upon Suspension or Revocation of Regions Charter:

(1) All region property shall be converted to cash or disposed of as considered appropriate by the remaining chapters of the region if the property cannot be converted to cash.

(2) All financial records of the region shall be audited, in accordance with Army Regulations and laws of the country and/or state where the region is located.

(3) All local financial obligations shall be satisfied and the balance of funds, if any, will be forwarded to the National Headquarters. Any funds, so received, will be held in escrow by the National Headquarters for a period of one (1) year and then transferred to the USAWOA Operating Fund.

(4) All records, including the charter, shall be returned to the National Headquarters.

i. Actions upon Region Reactivation:

(1) USAWOA National Headquarters shall return all available region records.

(2) Funds held in escrow shall be returned if reactivation occurs within one (1) year from the date funds were received at USAWOA National Headquarters.

j. Voluntary Deactivation: If, for any reason, the majority of the chapters of an active region desires the voluntary deactivation of their region, a special meeting shall be held and a vote taken and made a matter of record in the minutes of such meeting.

k. Region Council of Presidents:

(1) The Region Council of Presidents shall be constituted within the provision of the Bylaws.

(2) The Region Council of Presidents shall be empowered with all legislative and judicial power and authority necessary for the operation of the region affairs between Region Annual Meetings (Conventions).

(3) Each chartered chapter of a region shall be entitled to one (1) vote on each matter to come before a meeting or the Region Council of Presidents. The Chapter President will normally exercise the one vote. Proxy voting is authorized as provided in the Bylaws.

(4) In conjunction with the executive authority of the Region President, the Region Council of Presidents may enact and promulgate all necessary rules, regulative orders and policies. Such rules will not be in conflict or contradictory with the Articles of Incorporation and Bylaws of the Association, but necessary for the efficient operation of the region.

(5) In the event of conflict between the Region President (with executive powers) and the Region Council of Presidents (with legislative powers), the will of the Region Council of Presidents as shown by a simple majority vote (either open or secret) shall prevail.

(6) Any member of the region may attend meetings of the Region Council of Presidents and be recognized on the floor; however, they shall not be permitted to vote on matters before the council.

l. Dues: Regions shall not be permitted to collect dues (other than those prescribed by the National Headquarters) from its members.

m. Region Officers: In an inactive region, the senior official is the Region Director. Should the chapters of the region choose to activate the region, Pro Tempore officers will be selected at the formation meeting and the National Headquarters immediately informed. They will work in conjunction with the region director towards a region convention at which time the elected Region President will replace the Region Director as the senior representative of the region. The officers of a region shall be an elected President and Vice President and an appointed Secretary and Treasurer. Should an active region become inactive, the Region President shall serve as the Region Director until the next national election. These officers shall be elected/appointed at the Annual Region Meeting of the Members. The Region Council of Presidents may appoint such other officers and one or more assistant Secretaries and one or more assistant Treasurers, as it shall deem desirable; such officers to have the authority and perform the duties presented from time to time by the Region COP. No Region elected official shall hold another elected National, Region or Chapter office concurrently. Their duties shall be as defined below in the association Bylaws and other directives of this Association for officers of the same titled positions.

n. Region Presidents: The Region President has the overall responsibility of conducting the official business of the region. It shall be his/her duty to give most careful attention to the welfare and work of the region and to carry into effect the policies determined upon by the majority of the region membership and the Region Council of Presidents. In carrying out the responsibilities of the office, the Region President shall:

- (1) Call special meetings of the Region Officers and the Region Council of Presidents at such times and places as deemed expedient and to preside at and determine the order of business therein.
- (2) Serve as chairperson at all Region Council of Presidents and Region Annual Meetings (Conventions).
- (3) Serve as the primary representative of the region at the Association Meeting of the Members and at such special Council of Presidents meeting as may be called by the National BOD.
- (4) Monitor the activities of chapters in the region.
- (5) Activate new chapters and recruit new members in the Association.
- (6) Gather information on state and local legislation and administrative matters and activities of other associations and transmitting it to the National Headquarters.
- (7) Engage in public relations activities aimed at enhancing the USAWOA image.
- (8) Submit a monthly report of all activities to the National Headquarters.
- (9) In general, perform all duties incident to the office of Region President and such other duties as may be assigned by the National President and the National BOD.
- (10) The authority of the Region President shall be that requisite to the proper performance of the office and the duties stated herein.

o. Term of Office:

- (1) Elected/appointed officers in the region shall serve in such offices for a period of no more than two (2) years depending on the Region Bylaws and the day of month the annual meeting for the election/appointment of officers occurs. Such officers shall be installed in office at the meeting of the year in which elected/appointed and shall continue in office until their successors are elected/appointed and installed.
- (2) Officers who are elected/appointed to fill vacancies in office, or who succeed to a vacant office, as provided for in the Bylaws shall take office on and from the date of the election, appointment or succession. Such officers shall continue in the office until their successor is elected/appointed under the provisions of the Bylaws and are installed at the next election meeting.
- (3) Any elective official named in the Bylaws is eligible to succeed themselves, but no elective official shall serve more than two (2) full consecutive terms or four (4) consecutive years, whichever is greater, in the same office.

p. Vacancies in Office:

(1) In the event of the death, resignation or removal through disqualification or otherwise of any of the officers named in the Bylaws, the office shall be deemed to be vacant. A successor thereto shall be elected/appointed by the appropriate governing body from among the membership, except for the office of President, in which case, the Vice President shall succeed to the presidency. That individual will have full rights, authority and responsibility of the office and a new Vice President will be elected by the appropriate governing body from among the membership.

(2) Resignation from any of the elective/appointed offices in the Bylaws, for any reason other than those mentioned in (1) above, shall be made in writing to the appropriate governing body. Acceptance or rejection of the resignation shall be made by a majority vote of that governing body present in a meeting properly assembled.

(3) Vacancies occurring as mentioned in (1) and (2) above shall be filled by election/appointment at the next meeting of the appropriate governing body. Voting shall be limited to the membership present only, and the candidate receiving the majority vote shall be declared elected to the vacant office.

q. Region Meetings:

(1) Selection of Date and Place: The Region Council of Presidents (if active) will normally conduct monthly meetings at a date and place as determined by the Region Council of Presidents and promulgated in the Region Bylaws.

(2) Rules of Order: The rules contained in Robert's Rules of Order, current edition, shall govern the conduct of the meetings of the Region Council of Presidents, in all cases in which they are applicable and when not in conflict with the National Articles of Incorporation and National or Region Bylaws.

(3) Quorum: Any meeting of the Region Council of Presidents wherein one third of the USAWOA Chapters within that region are physically present shall constitute a quorum and a legal meeting.

(4) Proxy Voting: Chapters may, by written proxy, identify another chapter to vote in their name at meetings of the Region Council of Presidents. Proxies for this purpose will be forwarded, by the submitting chapter, to the Region Secretary and will contain the signatures of at least two chapter officials. Such authority that may be exercised by a chapter, through its representatives, at a meeting of the Region Council of Presidents may also be exercised by mail. The Region Secretary will be the addressee for all such documents and shall properly record the exercise of such authority, mail ballots and proxies in the minutes of the region meeting. Chapters utilizing their authority to vote through the mail or

naming another chapter to stand in their stead by proxy will be counted as in attendance for quorum purposes.

(5) Proposals: All proposals developed at the chapter level and adopted by the chapter membership will be forwarded to the Region Headquarters (if such exists) in proper format. Proposals will be reviewed by the Region Proposals Committee and, if appropriate, presented to the Region Council of Presidents for adoption or rejection. Proposals affecting only the geographical region to which submitted will be submitted to the National Headquarters as information only, upon adoption by the Region Council. All proposals adopted by a region affecting the association or all Warrant Officers will be forwarded to the National Headquarters for action.

(6) Annual Meetings: Regions may conduct Annual Meetings or Conventions for the primary purpose of electing officers, adoption of proposals, election of representatives to attend the Association Meeting of the Members, review of Bylaws or any other business to come before the meeting. The conduct of region meetings should conform generally to the procedures established for the Association Meetings and as promulgated in the Region Bylaws.

(7) Compensation: Region Officials and Council Members shall not receive any stated salaries for their services. However, the region may authorize reimbursement of expenses of Council Members to attend duly convened Region Council of Presidents Meetings in the same manner as provided in the Association Bylaws. Any such authorization for reimbursement by a region shall be borne by that region.

(8) Informal Action by the Region Council: Any action required by the National Bylaws or the Region Bylaws to be taken at a meeting of the Region Council, may be taken without a meeting if a consent in writing, setting forth the action, shall be signed by a majority of the Region Council Members.

4. CHAPTERS:

a. a. Boundaries: Chapter boundaries shall be as established by the National BOD upon the advice of the Region President/Director. **Chapters may establish Sub-Chapters in outlying locations including overseas locations where there is no formal Status of Forces Agreement (SoFA) in place, Those Sub-Chapters (in the US or overseas) will be governed by the same directives as their host or regular association chapter and be titled “Name Sub-Chapter”.** The Chapters offering to host a sub-chapter must remain in contact with and include in their minutes updates or copies of the sub-chapters minutes. **All other elements of this and all other directives will remain the same.**

b. Organization: Any ten (10) members may file a petition with the National BOD through the Region Headquarters (if such exists) to form a chapter of the Association. Such petition shall be signed by three of the ten members and shall

list the names and addresses of all the members. It shall be accompanied by a proposed set of Bylaws, which shall be consistent with the Region Bylaws (if such exists), the Articles of Incorporation and the Bylaws of the Association. The Region Council of Presidents (if such exists) shall examine the proposed Chapter Bylaws and, if they are consistent with the Region Bylaws (if such exists), the Articles of Incorporation and Bylaws of the Association, recommended approval to issue a charter to the National BOD. No person shall be a regular member of a chapter who is not also a regular member of the Association.

c. Purpose: The purposes of each chapter shall be:

- (1) To provide a local forum for members of the Association to discuss problems its members may have in carrying out the purposes of the Association.
- (2) To make recommendations to the Region Council of presidents (if such exists).
- (3) To make recommendations to the National BOD.
- (4) To make recommendations to the Region (if such exists) Annual Meeting of the Members (conventions).
- (5) To make recommendations to the Meetings of the Members of the Association.
- (6) To carry out such civic and charitable purposes as the chapter members may desire.

d. Chapter Funds and Liabilities:

- (1) All funds and property of the chapter will be accounted for, as directed by Army Regulations and laws of the applicable country and/or state(s) in which the chapter is located.
- (2) The chapter will maintain a current bond to cover the treasurer and/or other persons authorized to distribute chapter funds.

e. Loans: The chapter shall make no loans to any officer or member of the chapter.

f. Chapter Operated Clubs and Other Activities:

- (1) The USAWOA shall not be responsible or liable, financially or otherwise, for the operation or management of any club or other venture either sponsored or endorsed by a chapter of the USAWOA.

(2) No chapter of the USAWOA shall endorse or sponsor a club or venture involving finances, unless such club or enterprise shall be in compliance with Army Regulations and laws of the applicable country and/or state or other jurisdiction.

(3) Failure of any chapter to comply with the provisions of this section shall be sufficient cause for the revocation or suspension of the chapter's charter as authorized in the Bylaws.

g. Suspension and Revocation of Charters: The National BOD, as recommended by the Region Headquarters (if such exists), may revoke the charter of any chapter for just cause, subject to the right of the chapter to appeal. Such action may be taken for such reasons as:

(1) When a chapter fails to conduct regular meetings, at least once each quarter, without just cause. Each case to be evaluated on its own merit.

(2) When a chapter fails to comply with written directives within the scope of the Region Bylaws (if such exists), the Articles of Incorporation and the Bylaws of the Association.

(3) When a chapter fails to maintain written contact with the Region Headquarters (if such exists) and National Headquarters during a calendar quarter period.

(4) When a chapter shall be found purposely guilty of actions that are in violation of or detrimental to the aims of the association.

(5) When the majority of the chapter's members have voted to request suspension, pending a new election of officers.

(6) The charter of any chapter shall automatically be suspended when the number of its membership is less than ten for a period of ninety days.

h. Actions upon Suspension or Revocation of Charters:

(1) All members will be reassigned to the chapter in closest proximity to their location.

(2) All chapter property shall be converted to cash or disposed of as considered appropriate by the remaining members of the chapter if the property cannot be converted to cash.

(3) All financial records of the chapter shall be audited, in accordance with Army Regulations and laws of the country and/or state where the chapter is located.

(4) All local financial obligations shall be satisfied, and the balance of funds, if any, will be forwarded to the National Headquarters. Any funds, so received, will be held in escrow by the National Headquarters for a period of one (1) year and then transferred to the USAWOA Operating Fund.

(5) All records, including the charter, will be returned to the National Headquarters.

i. Actions upon Chapter Reactivation:

(1) USAWOA National Headquarters shall return all available chapter records.

(2) Funds held in escrow shall be returned if reactivation occurs within one (1) year from the date funds were received at the National Headquarters.

j. Moving of Chapters: Chapters shall not be moved from one location to another without the approval of the majority of the members of the chapter. Such approval must be by written petition or recorded in the minutes of either a regular or special meeting. If approved, the chapter will be deactivated at its present location, and a new chapter activated at the new location. In no case will a chapter be moved from one region to another region.

k. Voluntary Deactivation: If, for any reason, the majority of the members of an entire chapter desires the voluntary deactivation of their chapter, a special meeting shall be held and a vote taken and made a matter of record in the minutes of such meeting(s). In case of voluntary deactivation, the procedures outlined in h. above apply.

l. Merging of Chapters: If, for any reason, the majority of the members of two (2) or more chapters desire to merge their chapters, a special meeting shall be held by each chapter involved and a vote taken and made a matter of record in the minutes of such meeting(s).

m. Dues: Chapters shall not be permitted to collect dues from its members other than those prescribed by the National BOD.

n. Chapter Officers: The officers of an active chapter shall be an elected President and Vice President and an appointed Secretary and Treasurer. Where possible, the office of Secretary should be designated Recording Secretary and Corresponding Secretary. These officers shall be elected/appointed at the date and place as promulgated in the Chapter Bylaws. The chapter officials may appoint such other officers, as it shall deem desirable; such officers to have the authority and perform the duties prescribed from time to time by the chapter officials. No chapter elected official shall hold another elected National, Region, or Chapter office concurrently. Their duties shall be as defined below in the

Association Bylaws and other directives of this Association for officers of the same titled position.

o. Chapter President: The Chapter President has the overall responsibility of conducting the official business of the chapter, and it shall be his/her duty to give most careful attention to the welfare and work of the chapter and to carry into effect the policies determined upon by the majority of the chapter membership. In carrying out the responsibilities of the office they shall:

- (1) Call special meetings of the chapter officers and chapter membership at such times and places as deemed expedient and to preside at and determine the order of business therein.
- (2) Serve as chairperson at all chapter membership meetings.
- (3) Serve as the primary representative of the chapter at the Region Council of Presidents meetings.
- (4) Recruit new members into the Association.
- (5) Gather information on state and local legislation and administrative matters and activities of other Associations and transmit it to the Region Headquarters.
- (6) Engage in public relations activities aimed at enhancing the USAWOA image.
- (7) In general, perform all duties incident to the office of Chapter President and such other duties as may be assigned by the National President, the National BOD, the Region President or the Region Council of Presidents.
- (8) The authority of the Chapter President shall be that requisite to the proper performance of the office and the duties stated therein.

p. Term of Office:

- (1) Elected/appointed officers in the chapter shall serve in such offices for a period of approximately one (1) year depending upon the day of the month the annual or chapter meeting for the election/appointment of officers occurs. Such officers shall be installed in office at the meeting of the year in which selected or appointed and shall continue in office until their successors are elected/appointed and installed in office.
- (2) Officers who are elected/appointed to fill vacancies in office, or who succeed to a vacant office, as provided for in the Bylaws, shall take office on and from the date of the election/appointment or succession, and shall continue in the office until their successor is elected/appointed under the provisions of the Bylaws and are installed at the next election meeting.

(3) Any elective official named in the Bylaw is eligible to succeed themselves but no elective official shall serve more than two (2) full terms consecutively in the same office.

q. Vacancies in Office:

(1) In the event of the death, resignation, removal through disqualification or otherwise of any of the officers named in the Bylaws, the office which was held shall be deemed to be vacant. A successor thereto shall be elected/appointed by the appropriate governing body from among the membership, except for the office of President, in which case, the Vice President shall succeed to the Presidency with full rights, authority, and responsibility of the office. A new Vice President will be elected by the appropriate governing body from among the membership.

(2) Resignation from any of the elective/appointed offices in the Bylaws, for any reason other than those mentioned in 1) above, shall be made in writing to the appropriate governing body. Acceptance or rejection of the resignation shall be made by a majority vote of that governing body present in a meeting properly assembled.

(3) Vacancies occurring as mentioned in (1) and (2) above shall be filled by election/appointment at the next meeting of the appropriate governing body. Voting shall be limited to the membership present only, and the candidate receiving the majority vote shall be declared elected/appointed to the vacant office.

r. Chapter Meetings:

(1) Selection of Date and Place: Chapters shall normally conduct monthly meetings at a date and place as determined by the chapter membership and promulgated in the Chapter's Bylaws.

(2) Rules of Order: The rules contained in Robert's Rules of Order, current edition, shall govern the conduct of chapter meetings in all cases in which they are applicable and when not in conflict with the National Articles of Incorporation and National, Region (if such exists) or Chapter Bylaws.

(3) Quorum: In any chapter meeting, a quorum shall consist of the numerically greater between the following two determinants, and any meeting so constituted shall be a legal meeting for the transaction of business:

(a) Six members, exclusive of chapter officials; or,

(b) 10% of the chapter membership, exclusive of chapter officials.

(4) Proxy Voting: Chapter members may vote by proxy as provided for in the Bylaws.

(5) Proposals: All proposals presented to the chapter by a member should be referred to the Chapter Proposals Committee for review and, if appropriate, submitted to the chapter membership for adoption or rejection. Proposals affecting only the chapter will be forwarded to the Region (if such exists) and National Headquarters for information only. Proposals affecting the Association or all Warrant Officers will be forwarded to the Region Headquarters for action.

(6) Compensation: Chapter members shall not be reimbursed for any expenditure in connection with chapter meetings. Chapter officials shall not receive any stated salaries for their services. However, the chapter members may authorize reimbursement of expenses of chapter officials in the same manner as provided in the Bylaws. Any such authorization for reimbursement by a chapter shall be borne by that Chapter.

s. Support or Affiliation with Other Organizations:

(1) Chapters may support or affiliate with other organizations. A written agreement in compliance with the definitions stated below will be forwarded through the Region President/Director for comments and to National Headquarters for approval/disapproval. National shall respond within 10 working days following the next EXCOM meeting.

(2) Definition of Affiliation: A written agreement between two or more organizations for a common goal. A memorandum of agreement/understanding (MOU) establishing guidelines and defining the role of each participant will be prepared and include withdrawal procedures. The MOU will include a statement or statements describing the worthiness of the affiliation to the USAWOA.

(3) Definition of Support—Direct Assistance to Another organization: Most support is given at the local chapter level to promote installation, community or National objectives, i.e., Red Cross, MS drives, food baskets. Local Chapters are encouraged to participate to the limits of their available resources. This type of support does not require a written agreement.

5. CHAPTER NAMES:

a. The chapter names selected should reflect some geographic point of reference, feature or historic reference to the area in which the chapter will be located. The name should be such that anyone can readily recognize the area served by the chapter. The name of the local or nearby military installation is always correct. A chapter name, which refers to a unit numerical designation or unit nickname, may not be appropriate. This is because a unit relocation or renaming would likely cause the chapter to be

renamed. Also, a chapter name reference to a unit designation may be seen by some prospective members as “restrictive.”

b. Chapter names must be tasteful and supportive of the professionalism which the association presents. The Board of Directors reserves the right to require the change of any chapter name which is deemed inappropriate.”

6. DESIGNATION OF A CHAPTER AS A “SILVER CHAPTER:”

a. Presently some USAWOA chapters carry the designation “silver” as part of the chapter name. This designation indicates that the chapter was in existence or was chartered within one year of the time that USAWOA was organized in 1972.

b. To retain the “silver” designation, the chapter must continue in an active status. If a chapter deactivation is involuntary, i.e. due to base closure (e.g. Fort Ord, CA, Berlin, Germany) the silver designation may be made if a chapter later activates in or near that location.

c. Chapters which were chartered after the first year of USAWOA’s existence may be designated as “silver” by action of the Board of Directors after the chapter completes 25 consecutive years of active chapter status.

CHAPTER III

CHAPTER MANAGEMENT

1. INTRODUCTION. The Chapter, an extension of the National and/or Region Headquarters, is the nucleus and the most important organizational element in the USAWOA structure. It is the chapter that builds the Association.

A strong and properly managed chapter has active officers and members who are interested in achieving the goals established by the Association. At chapter meetings, selected legislation, regulations and policies are openly discussed; committees are formed to effectively administer the chapter and to act on USAWOA objectives; social, fraternal and benevolent functions are planned. The Standard Chapter Bylaws (Attachment 2) cover the overall operation of a chapter, but the remaining portion of this manual will elaborate more explicitly on each phase of operation and provide general information. However, it must be remembered, these Bylaws are only a guide and chapters should prepare their Bylaws to suit their individual operation and pattern them after the USAWOA Bylaws.

a. Chapters play a most important role in advancing the primary objectives of the Association. They may be small or large. No restriction exists on the number of chapters that may be established within the geographical boundaries of a region.

b. Chapters prepare and submit proposals covering inequities, irritants and other matters on which they want action taken by USAWOA Headquarters. These

proposals are submitted to the Executive Committee of the National BOD. The committee reviews each proposal and presents those considered valid to the National BOD. Proposals may be submitted at any time. Proposals shall be covered further on in this manual.

2. CHAPTER BOARD OF DIRECTORS (BOD). The Standard Chapter Bylaws outline the number of officers comprising the BOD, their election and duties (see attachment 2). Again, duties can be assigned to individuals based on chapter requirements and organization.

3. OATH OF OFFICE. All chapter officers, whether elected or appointed, are required to take an oath of office.

a. The Chapter President, currently in office, may decide who they deem appropriate to administer the oath. See Attachment 13 for suggested Installation Ceremony.

b. The oath should be administered as soon as possible after the officers are elected/appointed. This may be a simple, informal affair or in conjunction with a more formal function.

c. After the oath has been taken, each officer will sign it, using USAWOA Form 300-4R (see Attachment 4). The signed oaths will be retained in Chapter files and not forwarded to USAWOA Headquarters.

4. INSTALLATION FUNCTION. If a chapter elects to install the newly elected officers at a formal Installation Function, it should be held as soon as possible after the election.

a. Procedures for conducting an Installation Function may vary, but one of the first things to be accomplished is the appointment of a Committee (see Attachment 14).

b. The Chairperson should be an individual with expertise in such functions since this committee will make all of the arrangements.

c. If a representative from USAWOA Headquarters is to be invited to participate in the Installation Program, a request should be forwarded to Headquarters approximately 60 days in advance.

5. BOD RESPONSIBILITIES.

a. In general, the BOD sets chapter policy and gives counsel and guidance to the chapter in all its social, financial, educational and legislative programs. It works closely in partnership and cooperation with both region and USAWOA Headquarters and the National BOD Executive Committee. Each local chapter should be the leading fraternal organization in its community. The BOD also acts as the governing body of the chapter between regular membership meetings.

b. Often, members of the BOD also serve as chairperson of one or more of the important chapter committees. Although there is merit in this system from the standpoint of control, it defeats the objective of involving the optimum number of members actively in chapter affairs. (See Attachment 5 for a recommended chapter committee organizational structure.) It is important, if not mandatory, that the BOD becomes completely familiar with all aspects of chapter activities. To mention a few, this will include parliamentary procedures in conducting meetings, information on all tangible benefits available by being a member of USAWOA, legislative actions past and programmed and all other programs that should be of interest to all members. Constant monitoring of chapter membership drives by the chapter Vice President is imperative. This includes timely forwarding of applications to USAWOA Headquarters to ensure that the prospective member is eligible for USAWOA benefits within a reasonable length of time.

c. One of the prime purposes of the BOD is to assist the President in setting up the working committees of the chapter for the term of office. The members of each of these committees shall be appointed by the President on the advice of the chairperson. The BOD may create new or special committees as deemed advisable, define the duties and powers of these newly created committees and terminate their activities. Committees will be discussed further in Chapter IV.

d. The chapter often faces the dilemma of what to do about a member(s) of the BOD who do not attend meetings or handle the responsibilities given them. Faced with this situation, the offender(s) should be asked to resign or be officially relieved.

e. The BOD is responsible for the financial affairs of the chapter. It shall approve selection of a bank and must approve all expenditures on behalf of the chapter.

f. The BOD is responsible for appointing disinterested parties as auditors who shall examine accounts and financial records of the chapter and provide a detailed report to the National BOD.

g. The BOD is responsible for every position paper that emanates from the chapter, regardless whether the paper results from direct action of the BOD or is the product of a committee.

h. Consistent with its responsibility for the general management and successful operation of the chapter, the Board should assure itself that the Chapter President does not default in the performance of duties or responsibilities.

6. CHAPTER SECRETARY. GUIDANCE ON PREPARATION AND SUBMISSION OF MEETING MINUTES

Chapter bylaws require that the USAWOA home office receive a copy of the minutes of all meetings, financial reports, and audit records. USAWOA operating manuals specify that regions and chapters will receive a rebate, on a (calendar) quarter basis, from the

dues paid by their members during the quarter, providing minutes are submitted in a timely manner. There are three important facts to know about this subject:

Minutes do not need to be approved or signed before submission.. Minutes and/or memorandums may be sent by email (USAWOAHQ@verizon.net), mail (USAWOA, 462 Herndon Pkwy Suite 207, Herndon, VA 20170-5235), facsimile (703-742-7728), or hand delivery. A memorandum must be prepared and submitted in situations when a region or chapter attempts to hold a meeting but cannot due to insufficient attendance such as lack of quorum, deployments, OPTEMPO, PERSTEMPO or weather. This will serve in lieu of official minutes.

To receive a rebate the USAWOA home office must receive minutes or memorandums according to the following schedule:

The percent of earned

When minutes are received: rebate that will be paid is:

- Not later than the 5th working day after the end of the quarter. 100%
- Not later than 30 calendar days after the end of the quarter. 75%
- Not later than 45 calendar days after the end of the quarter. 50%
- Later than 45 calendar days after the end of the quarter. 0%

To assist region and chapter leadership, the USAWOA home office will:

- Accurately record receipt of minutes/memorandums to official USAWOA records.
- Advise region/chapter leadership of such receipt.
- Advise region/chapter leadership when a region or chapter rebate is in jeopardy due to non-receipt of minutes or memorandums.
- Accurately record new members and renewals in USAWOA membership records.
- Accurately calculate earned rebates based on the membership records.
- Pay rebates to qualifying regions/chapters within 60 days after the end of the quarter.

Rebates are based on the following calculations:

- a. \$ 2.50 is earned for each paid Regular membership and renewal.
- b. \$ 1.50 is earned for each paid retiree membership and renewal.
- c. No rebate is earned on introductory memberships (WO1 No Cost Memberships).
- d. Either \$ 1.50 or \$ 2.50 as appropriate is earned from the first payment of a life membership.
- e. New chapters (those within the first 24 months of activation) receive double the above rebate amount.

Army Regulation 210-22, Private Organizations on Department of the Army Installations- contains specific for private organizations organized on or meeting on Army Installations including the ARNG and USAR.

- Paragraph 2-1c requires that copies of by-laws, minutes, financial reports, names & addresses of officers and copies of audit reports be submitted to the installation commander's designee.

- Paragraph 3-1 contains restriction of the letterhead and heading of minutes or memorandums.

- Paragraph 4-2a(4) restricts Army employees from using their titles, offices, or positions in connection with their private organization. Therefore it is strongly recommended that ranks not be used in minutes or on forms used in USAWOA operations. It is important that the first time an individual is mentioned that their full name be used for identity and historical purposes.

- AR 210-22 is available for download at www.usapa.army.mil/pdffiles/r210-22.pdf.

You are also requested to send copies of your minutes to the Webmaster at usawoa-online@verizon.net and to your Region Director so they stay abreast of your Chapter activities and keep the website and Region records up to date.

Call 800-587-2962 or send an email to the Home Office to USAWOAHQ@verizon.net if you have any questions.

The Chapter Secretary is considered to be one of the most important positions in the Chapter. Although the duties are briefly explained in the Standard Bylaws, it is deemed important to expand further on these responsibilities since this position is so critical.

The Secretary:

a. Is a major link between the Chapter and the region and/or National Headquarters and is responsible for presenting communications to the Chapter for appropriate action and keeping Headquarters informed on chapter activities.

b. Prepares and distributes notices about the Chapter general membership meetings, prepares (after consultation with the president) the agenda to be covered, maintains a record of attendance and prepares the minutes of meetings. The preparation of comprehensive and well-written chapter minutes is most important. Review of the information contained in the minutes allows the national headquarters to determine the activities of the chapter. Minutes should discuss the chapter's professional development activities; community benefits activities, charitable donations, etc. The USAWOA National Awards Committee reviews chapter minutes to determine which chapters should receive award recognition for their activities. The submission of minutes shall be accomplished after each meeting by completing the USAWOA Form 300-10R, Minutes Transmittal Form, (available at www.usawoa.org/downloads.htm#forms) attaching minutes thereto and forwarding them to the region director and USAWOA Headquarters as soon as possible. A copy of the complete package should be forwarded to region and USAWOA Headquarters NLT seven days after the meeting.

c. Is responsible for the maintenance of an up-to-date record of the names and addresses of all chapter members and for notifying region and USAWOA Headquarters of any changes.

- d. Is usually responsible for the addressing of envelopes and for all types of announcements to be distributed to members.
- e. Informs region and USAWOA Headquarters of the results of chapter elections and any other changes of members by utilizing USAWOA Form 300-7R, Directory of Officials. (available at www.usawoa.org/downloads.htm#forms) .

7. CHAPTER TREASURER. The Treasurer:

- a. Shall receive and disburse the funds of the chapter and shall keep and preserve proper vouchers and books of account which shall be open to inspection by the BOD and subject to audits at any time by an Auditing Committee duly appointed by the President.
- b. Immediately after opening an account for the chapter, the Treasurer shall complete USAWOA Form 400-3R, Record of Checking account ((available at www.usawoa.org/downloads.htm#forms), reflecting with what facility an account had been established and forwards same to region and National Headquarters.
- c. Will present all bills against the chapter to the BOD. Upon approval of the BOD and authorization by the President, the Treasurer will pay such bills by check drawn on the chapter account. Checks shall be signed by the Treasurer and one other elected official unless the Chapter/Region Bylaws specifically allow the issuance of checks with only one bonded official's signature.
- d. Will present a financial report at every meeting of the General Membership to the Chapter secretary for recording in the meeting's minutes that will be forwarded to their region and USAWOA Headquarters.
- e. Shall assist the region and USAWOA Headquarters in cases of delinquent dues.
- f. A group tax ruling received from IRS requires the Treasurer to file an annual financial report with USAWOA Headquarters prior to March 15th of each year.

8. FILES AND RECORDS. Chapters shall maintain a file (record) or correspondence which reflects the transactions pertinent to the chapter's operation. It shall be the responsibility of the Secretary or a designated representative to maintain and account for all chapter records, current and non-current.

- a. Current records are defined as those required to operate day-to-day business. Non-current records are those records created that reflect the development of the chapter and are necessary to maintain for historical purposes.
- b. Chapter records shall be maintained in a central location readily accessible to chapter officials requiring their use.

c. Non-current records of historical value shall be removed from active files and stored accessible for future reference.

d. Outgoing chapter officials shall ensure that all chapter records, current and non-current, are transferred to newly elected officials. Chapter records are the property of the United States Army Warrant Officers' Association, Inc.

e. When a chapter is deactivated, chapter officials shall ensure that all records and property of the chapter are forwarded to USAWOA Headquarters. Bank accounts will be closed and all monies and pertinent records will also be forwarded to USAWOA Headquarters along with a final financial report.

9. FORMS AND PUBLICATIONS. Forms and publications are available on the USAWOA Web Site as needed. <http://www.usawoa.org/downloads.htm>

10. "THE CHAPTER PRESIDENT'S ROLE". As a final note in the Chapter Management portion of this manual, the following is a "personal message" to the Chapter President:

"You probably did not accept the invitation to serve as President just for the sake of being President. Your selection came as the result of recognition of leadership abilities, a record of accomplishment and demonstrated interest in serving your chapter. If you are typical, you would like to move your chapter and its members a few steps ahead, on a path you feel is important, during your term in office. First of all, there is a need to identify what you must want to accomplish early. Consider these few suggestions:

"Take time to reflect on a few of the most compelling needs and the most earnestly sought objectives confronting your chapter. Get your own thoughts in order, creatively and constructively, and identify and refine a few underlying convictions which have real meaning to you and which have an apparent potential for accomplishment.

Create the opportunity and atmosphere for a solid, meaningful exchange of ideas and convictions with your chapter officers, away from the telephone and interruptions of daily routine. Share your own conclusions with them and absorb what they have to say. These are the first tangible steps toward building an eventful year ahead.

Recognize that you simply cannot DO IT ALL. There is never enough of the all important resource of time, money and member involvement, regardless of how fine your chapter, how capable the executive council, or how sound its finances. The biggest part of your chapter's program in the year ahead will be continuity of established activities, meeting needs as they arise and contending with patterns of change. Streamline and tighten down those original and tentative objectives to a manageable few, recognizing the fallacy of attempting to juggle too many balls at the risk of dropping them all. Beware of the temptation to change course overnight unless there is commonly recognized immediate danger.

Your role from this point is not for us to suggest or advocate. Your chapter has a pattern, a personality, a structure and traditions of its own. Your forte may be in front of a microphone or it may be in earnest and convincing discussion behind the scene.

In your public and internal communications you may write your own scripts for columns or they may be scripted by your committee chairpersons. You may work out a technique to do it together in consultation. Regardless who takes the lead; do not overlook pitching the bouquets, the deserved compliments and the morale building recognition wherever it is earned. It is an important role of a Chapter President and pays dividends many times over.

One important responsibility which you have is to personally answer criticisms regarding the policy or performance of the association.

However you serve as President, it is bound to be a rewarding experience and advance planning will have played a vital part in your success. Incidentally, it will not be a perfect term of office, but it will be interesting, exhilarating, informative and unforgettable. As President, you will learn more about people and human nature, thoughtfulness, hospitality, kindness and dedication and, on rare occasions, just the opposite. Take it in stride, do not be a worrier or a pessimist. Take inventory as the year goes on to see if your fellow Warrants detect a change in your personality for better or worse. If you catch your jaw jutting out a little further, your stride lengthening, or your responses getting a little lengthier and more positive before a microphone, it may be all to the good; or, you may be contracting "president-itis", a dreaded disease that has befallen many an elected official. Recognize it for what it is; it rarely proves fatal. Your family will also be involved in the presidency.

To assist you in your task, you should draw upon the important sources of assistance which are available. These include the people with whom you will work during your term of office, your National BOD Executive Committee and National Headquarters Staff."

CHAPTER IV

OPERATIONS

1. PROGRAMS. The term "programming" refers to the activities and projects that your chapter conducts to serve and train its members, to improve the community around it and the chapter itself and to provide social activities for its membership. For a chapter to be effective it must know the direction in which it is headed; therefore, a master program plan for the entire year is essential to a strong chapter. When a chapter's goals are selected and major problems pinpointed, every project which it adopts should be viewed in relation to the goals established.

a. Will the plan be diverse enough? Will it contain a variety of activities and projects so that most members can find areas of interest in accordance with their personal preferences?

b. Will the program be flexible? Will it be planned in such a way that other projects can be added later when a need is seen, or that scheduled projects can be expanded to include additional factors?

c. Will the program be scheduled realistically so that there are never so many projects at one time as to impose a critical hardship on the members or officers?

d. Will the program provide sufficient social activities? Will it offer activities for both members and their families?

2. DETERMINING NEEDS. Unless the program in some way serves a need, its activities and programs are meaningless. It is apparent, then, that the first step to good programming is the determination of the needs of the many "publics" which will be served.

a. Chapter and membership needs. First, the membership. What are its needs? What are its interests? A good way of finding this out is through the preparation of a simple opinion questionnaire, which asks not only the type of activities in which members might participate but also the type of activities the membership believes the chapter should conduct to improve its community and the Association. Each chapter's own needs are most familiar to its membership. All chapters need good internal programs covering the recruitment of new members, orientation and activation.

b. Survey community needs.

c. Realize chapter and USAWOA needs.

3. SELECTION OF PROJECTS. The best and most immediate source of projects is through its members' inventiveness and abilities. There are also other sources from which project ideas can be secured to adapt to a chapter.

a. Projects that have been adopted in previous years. These should be carefully reviewed to see how successful they were and to see if they still fit into the master plan that has been devised.

b. Individuals and organizations within the community.

c. Attachment 11 is a list of items that may be used for chapter projects and fund raising programs. It is only a recommended list and is included as an additional tool which may be used in programming chapter activities.

d. Chapters planning to conduct events on a government installation that could involve injuries to participating individuals should determine the liability insurance requirement from the Installation Commander for such activities to preclude a lawsuit against the government.

4. MEMBERSHIP SUPPORT.

a. Chapter officers know that members support programs that are in accord with their thinking and are understandable to them. For this reason, at the start of the membership program, the goals of the chapter should be carefully explained to the general membership by means of a special report to them at a regular meeting and through periodical newsletters. Information on why members are needed, how their involvement will benefit the chapter and the Association and what is expected of the general membership should be clearly explained. Membership development is discussed further in Chapter VI.

b. As mentioned in paragraph 1 of this chapter, every USAWOA Chapter must have its goals outlined on paper, but it isn't a paper organization. It is a "people" organization -- and people must be motivated, supervised and stimulated. They must be informed about what the chapter wants to do, and what it expects of them. It is in this area of working with people that chapter officers must prove themselves and their abilities.

5. COMMITTEES. The Standard Chapter Bylaws stipulates the standing committees that a chapter should establish and that the chapter president may form other committees. The President should thoroughly analyze the needs of the chapter, with the help of the BOD, and form those committees that will enhance the chapter participation of its members. It is extremely important that the executive council be, at all times, conversant with the activities of the chapter's committees. (See the USAWOA Web Site Attachment 5 for a recommended formulation of committees.)

a. The committees, with close scrutiny and periodic appraisals, can be the greatest strength of a chapter. The most important criterion for the creation of committees is a real need for the activity. Whenever possible, the duties of a committee should be specifically stated.

b. The selection of committee members is a key function. Some members of a chapter like to be on committees because it gives them prestige, or because they enjoy the social contact with colleagues, or because they hope to learn something that will be useful in their own work. In a chapter, which has serious problems to deal with, committee members who do not work effectively should be immediately relieved, and every effort should be made to appoint committee members who are competent and interested in the objectives to be obtained.

c. How to maintain the active interest of the best people on chapter committees is a problem. The policies and actions of the chapter will reflect the capacity of the people who make its decisions. There are variations in the quality and competence of individual members. One of the chapter's jobs is to attract those members from all types of activity who promise to contribute the most.

d. Among members specializing in one area or another, there is generally willingness among the best of them to be involved in committees dealing with those specialized areas. While exchanging information with each other, they are able to contribute to the entire membership.

e. Among the junior members, the most promising are usually eager for recognition and opportunity to be acquainted with their seniors, and therefore, welcome appointment to the less glamorous committees such as membership, promotion and internal affairs of the organization.

f. The opportunity for individuals to participate in committee work enhances their feeling of belonging, their feeling of playing a significant part in their chapter and increases their loyalty to the Association.

(1) Make sure there is a real need for the committee. Could the job have been delegated to a BOD member or settled at a general membership meeting?

(2) The committee's assignment must be clearly understood. Insure the goals and duties of the committee have been satisfactorily explained to the chairperson and committee members.

(3) The committee chairperson must be able to provide leadership and should possess initiative and the ability to preside over meetings and motivate people.

(4) The selection of committee members must be made carefully. Only responsible and able members with an interest in the subject with which the committee is concerned should be selected.

6. COMMITTEE REPORTS.

a. All standing and special committees should prepare reports (USAWOA Form 200-2 available at www.usawoa.org/downloads.htm#forms and make them available to the region and USAWOA Headquarters as an attachment to minutes and the other is retained in chapter files.

b. The report should contain only that which was agreed upon by the majority of the committee members. The report may contain statements and opinions or they may be more involved, containing recommendations, motions and proposals.

c. A committee should give its report at a general membership meeting, when called upon to do so by the presiding officer, at the time prescribed in the order of business.

d. It is recommended that Robert's Rules of Order be referred to if additional information is desired on committees and reports. Every chapter should have a copy, as it will be used in several phases of chapter operations.

7. MEETINGS. Every meeting should have an objective and each participant should know what it is. It may be to conduct routine business, to provide information, to make decisions, to look for ideas, or even to entertain. However, regular and/or general meetings should be held monthly. A helpful list of proven recommendations for conduct of successful meetings is shown at Attachment 3. Chapter officials and committee heads are encouraged to become familiar with and apply the recommendations provided.

a. Prior to a meeting, a system should be affected to provide ample notification to all members and/or participants of the time, date, place and overall purpose.

b. Methods of notification can be by:

(1) Direct contact by telephone or visitation.

(2) Notices in Daily Bulletins/Newspapers (see USAWOA Web Site).

(3) Bulletin Boards.

(4) Mail. (or electronic means)

Chapters should not depend on members remembering from month to month that meetings are held on certain days.

c. A meeting poorly prepared for will likely be conducted amid chaos. Depending on the type of meeting, the chapter president (or a representative) is responsible for lining up the facilities, publicity, participants, materials and agenda. The purpose of the agenda is to save time and keep the meeting on course and shouldn't be digressed from without sufficient reasons.

d. Meetings should be conducted in the order of business prescribed in the Standard Chapter Bylaws and in accordance with rituals outlined in Robert's Rules of Order.

e. Minutes shall be prepared by the Secretary after each meeting

8. CHAPTER BOARD OF DIRECTORS MEETING. Because the Chapter BOD is so important to the success of the chapter operation, the President should hold regularly scheduled BOD meetings, preferably monthly and midway between the regular meetings for the entire membership. The Chapter BOD will normally consist of the

Chapter President, Vice president, Secretary and Treasurer, plus any other positions the President feels are necessary to manage the Chapter. A majority of the BOD members should constitute a quorum at any meeting.

- a. Matters of importance to the chapter and the Association should be discussed and prepared for presentation to the general membership.
- b. Plans for the general membership meeting should be made and a tentative agenda drawn up based on information they have gathered between meetings and from previous minutes.

CHAPTER V

LEGISLATIVE PROGRAM

1. **OBJECTIVE.** To maintain a viable, effective and ongoing legislative program at the national/region level and at the state level where chapters are active.

2. **PURPOSE.** Whenever it is deemed that a particular program, planned proposed legislation, or a public law is detrimental to the career opportunities, progress, or the life-style of the member of the Active Duty, Guard, Reserve or retired community, some form of action is taken by the Association, under the National President. Such action can be:

a. A letter to a particular individual within an agency of the government.
(Prepared by the National President or Executive Director.)

b. A proposal on the issue which can emanate from an individual, a chapter or the National BOD.

3. **ACTION.** At the Meeting of the Members, members in attendance may approve a standing proposal requesting USAWOA take action to oppose those plans, programs and/or proposed legislation detrimental to the members, and to support those issues of benefit to the membership.

4. **LEVEL OF ACTION.** National Headquarters cannot become involved in state legislation. In those states where we have active chapters, it is recommended that a Legislative Committee work closely with the representatives of other Associations such as AUSA, MOAA, etc., in seeking passage of state legislation of benefit to USAWOA members in the particular state. Chapters proposing to undertake such action must first obtain concurrence of the National BOD.

5. **PROPOSALS/LETTER ISSUES.** We look to chapters for the information and recommendations to the Legislative Committee of all proposals and letter issues. Copies of proposals and letter issues are forwarded to the Department of Defense and selected members of the Congress.

a. A proposal is usually an issue of long standing which may or may not require legislation to resolve. Actions which cannot be taken solely within the Department of the Army usually lend themselves to proposals.

b. A letter issue is usually one of short duration and can be acted upon within the Department of the Army.

6. **RESPONSES.** In some instances, responses are simply courtesy letters, while others will provide an informal answer to the issue(s) we are concerned with. The Executive Director will provide the delegates at the Meeting of the Members a report of responses that are received, thus providing further guidance on each of the issues.

7. PREPARING PROPOSALS: Utilize plain bond paper and, if possible, type one proposal on one sheet of paper.

- a. Clearly define the issue. Quotations from the particular regulation, policy letter, proposed legislation and/or public law is desirable.
- b. State clearly and concisely WHY it is an issue.
- c. HOW does it affect service members and how many (estimate)?
- d. WHEN does the issue have the greatest effect on the service?
- e. If possible, recommend a solution; however, it is essential to completely justify your position on the issue.

8. FORWARDING OF PROPOSALS: National Headquarters will provide you with the deadline for submission of proposals, although a proposal may be forwarded to Headquarters any time during the year.

9. SIGNATURE: Any officer of the chapter may forward a proposal; however, a statement must be included as follows: "This proposal has been voted upon by members in attendance at a chapter/special meeting and is forwarded upon approval of the President of the chapter."

10. PROPOSALS ADOPTED AT THE ANNUAL MEETING OF THE MEMBERS. The National President or the Executive Director is responsible for the distribution of all proposals and letter issues to the Army Staff, DOD, members of the Congress, Army Times and other periodicals and to all USAWOA Chapters. Publication of the proposals in the NEWSLINER will reach all members.

11. ACTION BY MEMBERS. Proposals and letter issues can be effectively utilized as a "sales tool" in signing up more and more members. Distribution to hospitals, open messes, barbershops, and other strategic facilities on an installation will aid in "getting the word out" on USAWOA. Utilize copies of the proposals/letter issues to the maximum extent.

12. REQUESTS TO WRITE. From time to time, a request to write to your Congressman or Congresswoman on a particular issue is published in the NEWSLINER. If the USAWOA legislative program is to be truly effective, please encourage every member of the chapter to write individual letters. Form letters and/or petitions are not effective. If the issue is appropriate, you may wish to invite dependents and others to write supporting the cause.

13. ANALYSIS OF PROPOSALS. Within chapters, and at any convention, a careful analysis should be given to those proposals/letter issues previously adopted at the Meeting of the Members prior to developing any new proposal. For maximum effectiveness, we should develop reasonably sound proposals, keeping the number to a minimum, with other issues going to letter issues. From information gathered on Capitol

Hill and from sources in the Pentagon, it is recommended we not "shotgun" our proposals. Be realistic and stand firm on good proposals. For maximum effectiveness, keep your legislative program on target with current legislation and issues, as they surface, either in the DOD or Congress. This type of activity keeps us alive and moving.

14. INVITATION OF U. S. CONGRESSMEN AND DIGNITARIES TO CHAPTER FUNCTIONS. As we continue to gain recognition and credibility on Capitol Hill, it is imperative that all chapter officials become familiar with correct procedures to follow when they intend to invite a United States Congressman or dignitary to be the guest speaker at a chapter function. The following guidelines are furnished for this purpose:

- a. When a program is planned to take place on a military installation and it is the intent of the chapter to invite an individual in the above-mentioned category to be the guest speaker, APPROVAL must first be obtained from the installation commander.
- b. A copy of the invitation to the individual and his response must be provided the commander and an additional copy forwarded to National Headquarters.
- c. Once the Congressman or dignitary has accepted a chapter's invitation to participate in the function, the Chapter President, or a delegated representative, must work closely with the commander's office regarding protocol essential to the visit.
- d. In all instances, an invitation to be a guest at the function must be extended to the installation commander. He will also be invited to accompany a chapter official or member in greeting the individual upon his/her arrival on the installation.
- e. If a last minute cancellation is made by the Congressman or dignitary, the installation commander must be notified immediately. In addition, if for some unforeseen circumstances dictates the cancellation of the chapter function, coordination must be affected with the commander's office prior to notifying the congressman or dignitary.
- f. It is well to remember that the USAWOA has a high visibility and as long as a chapter functions on any Department of Defense Installation, we must ensure we do nothing to reflect negatively upon the commander, the chapter or the Association. If there is any doubt in this area, the Executive Director at National Headquarters should be contacted for further assistance and guidance.

CHAPTER VI

MEMBERSHIP

PART A - MEMBERSHIP AND CHAPTER DEVELOPMENT PROGRAM

1. GOALS.

- a. To acquaint every member of the United States Army with the objectives of the USAWOA. This includes the men and women of the Active Duty Force, the Retired Community and members of the Army Reserve and the Army National Guard.
- b. To increase the overall membership of the USAWOA.
- c. To organize an active chapter on every Army post, camp and installation in the Continental U. S. and Overseas to include installations having the minimum number of personnel assigned to form a chapter.
- d. To rejuvenate inactive chapters.

2. SCOPE.

- a. This program is effective from the first day of the annual meeting month and will terminate on the last day of the month preceding the annual meeting.
- b. If this program is to succeed, it shall require the concerted efforts of the National Headquarters, National BOD, region officials, chapter officials and chapter members.

3. RESPONSIBILITY.

- a. National Board of Directors: Overall management of the membership program. Through the Staff Liaison Representative, the BOD will ensure chapter participation in this and other programs and develop procedures for organizing new chapters and rejuvenating inactive chapters. The Executive Committee has overall responsibility for administering this program, including the maintenance of statistics, purchasing of prizes, disbursing of funds (if required) and monitoring the overall effectiveness of the program.
- b. The Region officials acting as representatives of USAWOA Headquarters, will visit military installations within their respective regions to assist in achieving the goals outlined in paragraph 1, above, along with the responsibilities mandated by the BOD.
- c. Chapters. The Chapter President is responsible for all functions relating to the successful development of the chapter. As outlined in Chapter IV of this manual, the Chapter President will appoint those committees deemed necessary for an

efficient chapter operation. For the purpose of a good Chapter Development Program, the Membership and Public Relations Committees are considered the most important.

(1) Membership Committee. The chairman of this committee should coordinate the overall chapter participation in a development program. Aggressive members with outstanding knowledge of all aspects of the USAWOA should be appointed to the committee and serve as key members in soliciting membership. The committee chairman should see that a membership Task Force is organized, outlining a plan for conducting a membership campaign, and, in doing so, should consider the following:

- (a) Establishment of realistic goals based on potential membership.
- (b) Obtaining local commander's backing.
- (c) Local incentives and awards.
- (d) Provisions for an aggressive publicity campaign which should be implemented by the Public Relations Committee.
- (e) Procurement of necessary literature and materials from USAWOA Headquarters.
- (f) Obtaining a bulk mailing permit from the local Post Office in the event a valid mailing list is available for use in the campaign.

(2) Public Relations Committee. Adding tremendously to the success of this program would be a developed Public Relations Plan, as implemented by the Public Relations Committee. The plan could include, but not be confined to, the following:

- (a) National Publicity: Preparation and submission to National Headquarters of stories, photographs and articles for publications in the Army Times and NEWSLINER.
- (b) Liaison with Local Press. Liaison should be established with the Editors of both post and off-post newspapers. Visits should be made weekly to keep them advised on what the chapter is doing.
- (c) Liaison with Local Radio and TV Stations. Most local radio and TV stations will give you time on the air to announce special programs, dates and times of meetings, the fact that you are having a membership campaign and any other interesting program or accomplishment.
- (d) Liaison with Post Information Officer. Establish a close working relationship with your Post Information Officer. This individual can help you considerably. Discuss your programs and seek advice.

(e) Speakers Bureau. Select outstanding speakers from within the chapter and appoint them to speak at Commanders' Call, Officer Wives' Clubs, local posts of the VFW, American Legion, DAV, etc. Invite outside speakers to chapter meetings to add interest and stimulate attendance.

(f) Develop Displays. Many chapters have developed excellent displays. Determine the best place for the displays and obtain permission from the local commander. Small displays, if properly constructed, can be as effective as large displays. Brochures should be placed at key locations, i.e., manned information booths, post exchanges, Officers Clubs, etc.

(g) Use Bulletin boards. Every post has several bulletin boards; obtain permission from the local commanders to use them. Keep the information current.

(h) Develop an Awards Program. Recognize outstanding accomplishments.

(i) Develop a web site and post current events, chapter minutes and meeting times.

PART B - CHAPTER MEMBERSHIP PROMOTION

1. GOALS.

a. Each chapter is unique in its own way due to geographical location and Major Command and mission requirements. However, all should have the common goal of the Association to guide them in their performance of their part of the mission.

b. Membership recruiting goals, to be met in a certain period of time, should be realistic. The local population should be analyzed to determine what would be a fair percentage to attempt to enroll in that period.

2. MEMBERSHIP COMMITTEE.

a. Normally, an aggressive chapter member is appointed Chairman of the Membership Committee, and, as such, should coordinate overall chapter participation in a membership drive.

b. Aggressive members with outstanding knowledge of USAWOA should be appointed to the committee and serve as key members in soliciting membership.

c. The committee should encourage volunteer workers from all organizations on the post to participate and "sign up a buddy".

d. In order to introduce every person within the geographical limits of the post to USAWOA, it is vital that the Membership Committee has a plan of action, best suited to its installation, from which to work.

e. Don't forget the retired, Reserve and National Guard Warrant Officers.

3. INCENTIVES.

a. Part A of this chapter covers the National Membership and Chapter Development Program. The local chapters have an incentive program to reward individual recruiters and/or teams. For example:

(1) From the Chapter roster, three (3) teams could be formed with a good leader heading each team. Advise them that the top recruiting team will be treated to a social evening (pizza, etc.) by the losing teams. As new members are recruited, they automatically belong to the team that signed them up.

(2) Set aside a portion of the dues rebates from Headquarters for prizes and establish a plan for awarding them.

(3) His-and-her steak dinners.

(4) A one-year free membership.

b. With a little ingenuity and originality, there are many ways "top recruiters" can be rewarded for their efforts.

PART C - MEMBERSHIP PROCESSING (electronic means available on our website)

1. NEW MEMBERS. Potential new members must legibly complete an application form with all of the data. This information is important for proper maintenance of records at National Headquarters. Dues must be paid in full when applying for membership. The new member should be informed that they should receive their membership package within four (4) weeks after receipt of the application and dues by National Headquarters.

2. TRANSFERS. A member in good standing may transfer his/her membership to a chapter or to Member at Large status by completing USAWOA Form 600, Changes in Chapter of Assignment, (available at www.usawoa.org/downloads.htm#forms) and the chapter forwards it to National Headquarters along with the membership dues or on an individual basis.

3. RENEWAL OF MEMBERSHIP. A member who renews his/her membership should use the renewal notice received from Headquarters. If the member did not receive or lost his/her renewal notice, he/she may use the application form described in paragraph 1 above or the one found in each edition of the NEWSLINER. However, it is important in this case that the member enter on the application the word RENEWAL at the top of the application form.

4. LISTINGS. Rosters are prepared and forwarded to the chapters each month. These rosters are prepared on all transactions received up to and including the last day of each month. Listings are described below.

5. TRANSMITTAL OF DUES. In most cases, it is preferred that individuals remit their dues directly to the National Headquarters. However, it is recognized that during membership campaigns, or in certain other instances, a member may remit their dues to a chapter. In these cases, timely submission of the application and payments to National is essential. It is important that the member receives "acknowledgment" of their payment as soon as possible. Dues and applications should be transmitted monthly using USAWOA Form 300-11, Membership Dues Transmittal (available at www.usawoa.org/downloads.htm#forms). This shall be submitted to region and USAWOA Headquarters.

CHAPTER VII

PUBLICITY

1. INTRODUCTION. The most important single action that will mean success or failure in a chapter is a publicity campaign. Much free publicity is available just for the asking. The most common methods are by the following media:

- a. Post Newspapers;
- b. Officers Club Newsletters;
- c. Local Newspapers;
- d. Radio and TV;
- e. Daily Bulletins;
- f. Posters;
- g. Internet Home Pages (web sites)

2. NEWSLETTERS. A proven and effective means of communication with members of the chapter is the chapter newsletter.

- a. The basic objective of a chapter newsletter is to communicate with the chapter membership -- to keep them in touch with planning at the chapter level, to transmit information of value received from National Headquarters through the monthly information letter addressed to chapter officers and to quote from other sources. Therefore, the newsletter need not be fancy in appearance, although a number of chapters have adopted appealing publication names and attractively designed covers or mastheads. Several chapters use the Internet to communicate with members. However, chapter officials must be aware that not all current or prospective members can access that media.
- b. Frequency of issue varies among chapters. Some newsletters are published monthly, some quarterly, others somewhat sporadically. It is suggested that publication be on a regular basis, timed to reach the reader in the interval between chapter meetings. This is especially recommended when meetings are on a bimonthly cycle. Some newsletters are timed as an announcement of a forthcoming meeting, and mailed several weeks prior to the meeting date.
- c. Not to be overlooked is the value of distributing the newsletter not only to the chapter membership, but to hospitals, dispensaries, Officers Club, PXs, snack bars, dental clinics, other chapters, etc. A membership application form can be stapled in as an enclosure.

d. Newsletter content differs, of course, among chapters, but, generally, contains notices of important local meetings, reports of recent meetings, squibs and filler material and short articles, sometimes especially written for the newsletter. Also, president's messages, new members, committee reports. Names and addresses of chapter officers and directors and the list of USAWOA objectives are often routinely included.

e. Happily, more and more chapters are recognizing the value of the electronic chapter newsletter, web sites and have joined the parade. It sometimes falls upon the lot of the Chapter President to write and/or edit the newsletter for he/she is more fully aware of plans and happenings. It also provides a strong and vital tool with which to carry new programs to the chapter. The appointment of a qualified editor removes some of the burden from the chapter officers, but it should be understood that there should be regularity in publication and that chapter officers are responsible for seeing that the editor is adequately provided with news.

3. CONTINUOUS PUBLICITY.

a. Publicity, used continuously, keeps the Association and the chapter constantly in the public mind and builds up the image of ourselves that we want to create. Publicity is also essential in heralding and reporting special events and developments.

b. Press Releases. The following public relations techniques can help make the chapter's releases more effective:

(1) Careful consideration must be given to whether or not a story is "Press-worthy" in terms of the readers it will reach through a particular paper. There is keen competition for newspaper space; therefore, if the chapter besieges a paper with trivial news, its chances for future publicity in that paper diminish.

(2) Stories should reach the paper at least twenty-four hours (or preferably, two days) before the release date. ALL NEWS SHOULD BE SENT AS QUICKLY AS POSSIBLE, even without benefit of committee discussion, or it will be "stale" by the time it reaches the paper.

(3) All stories should be written clearly and in simple language. They should include some reference to the chapter or Association's background for those not familiar with the chapter or with USAWOA. Mention of the Association should be interwoven into the copy in such a way as to make its deletion difficult. When a story is submitted, it should bear the name, address and telephone number of someone who can give additional information or confirmation. The date, day and time after which editors may use a story should also be clearly indicated.

(4) News stories: Most news stories, such as announcements of and reports on activities, special events, dinners, awards, grants and excerpts from talks or meetings, are sent to the city desk of the newspaper. Editors should be advised several days in advance about special dinners and events, via a memo noting the date, time and place of the event. An "after-the-fact" release should always be prepared and sent to the paper the day of the event.

(5) Picture Stories: Newspaper photographs should be black and white glossy 5" x 7" or 8" x 10" prints. (high quality digital photos preferred) Typed captions, clearly identifying the people and specifying the occasion, should be pasted or clipped to the bottom of the picture. Action or unusual pictures featuring prominent people are best. LARGE GROUP SHOTS SHOULD BE AVOIDED. When a special event has photo possibilities, the picture desk of the paper should be notified several days in advance and invited to send a photographer.

However, it is always advisable for the chapter to engage its own photographer and rush its pictures to the paper by messenger immediately after the event. Picture taking should be scheduled either before or after the event (even if this means "staging the circumstances") so as not to disrupt the event or waste the photographer's time.

(6) Stories for local papers: News about local personalities and events should be sent to weekly or daily neighborhood newspapers. Such papers are usually cooperative when THEIR DEADLINES ARE OBSERVED.

(7) Newspapers are public servants. Their main function is to report the news. Yet they perform many other duties that help in the everyday business of living and working. One of these duties is helping organizations keep the community aware of their activities.

(8) Whether you take your own pictures or utilize a commercial photographer, remember that pictures for publication should be with a high pixel quality, black and white glossy, not retouched.

(9) When submitting photos to the newspapers, do not expect them back. It is difficult, expensive and almost impossible for newspapers to return a picture unless you provide a self-addressed, stamped envelope.

4. PUBLICIZING CHAPTER FUNCTIONS.

a. The Chapter can often greatly improve the attendance at its functions, as well as enhance its prestige, by selecting effective, interesting publicity for its events.

b. Since the program committee organizes chapter events, publicity efforts logically fall within its realm. Often, in the case of a large chapter, the program chairman will want to appoint a special committee to handle publicity. This is

wise because an adequate program of internal and external publicity requires a considerable amount of effort.

c. When the chapter program committee begins to plan a meeting, it will want to plan the publicity for the event. Such planning should begin as early as does the planning for the event itself. Pre-planning makes it possible for the chapter to get the maximum amount of value from both its internal and external publicity efforts.

d. Most important for those in charge of handling publicity is the notification of members, the potential audience. Such publicity should be designed to let the members know what is coming and to stimulate interest in attendance. Most USAWOA members are busy people who have little time to spare. Convincing them that it is worth their while to attend will require carefully prepared notices.

WARRANT OFFICERS AUXILIARY (WOAUX)

1. INTRODUCTION. Experience has proven that USAWOA chapters that have an active, organized and participating Auxiliary have a more productive chapter. Program planning is made easier, resulting with an increased membership in the sponsoring chapter. The "team effort" involved adds pleasure in working together toward a common goal. The added touch assists the WOAUX members of the parent chapter in solving problems and relieves them of many details, allowing for more time in other areas of concern. Thus, more concentrated effort can be made in a variety of areas that will improve the way of life for all Warrant Officers and their families.
2. WHO MAY ORGANIZE: All active USAWOA Chapters are authorized to have a chapter. Ten members are required to organize an Auxiliary and their membership is transferable.
3. PURPOSE. To actively support the USAWOA in services, goals and information. To be a separate, but parallel organization, capable of standing alone, as such, or working with a local USAWOA Chapter.
4. GOVERNING POLICIES. The National WOAUX shall be governed by the USAWOA Articles of Incorporation and Bylaws. It may adopt Bylaws governing internal organization and operation, providing the Bylaws do not conflict with those of the USAWOA. Local WOAUX Chapters may adopt local Bylaws governing internal organization and operation of the chapter, subject to ratification by the governing body of the local USAWOA Chapter, if one exists. It shall continue to be a local chapter business until such time that the WOAUX is an approved National organization. If no local USAWOA Chapter exists, then ratification shall be by the National BOD, upon recommendation of the National WOAUX Steering Committee.
5. MEMBERSHIP: Eligibility for National WOAUX membership shall be extended to spouses of Warrant Officers serving or who have served honorably in the United States Army, National Guard or Reserves. Granting of Association Membership shall be extended by the local WOAUX Chapter to spouses not otherwise eligible for membership, but who have objectives in accordance with those of the National USAWOA/WOAUX and who have demonstrated dedication to same.
6. VOTING AND OFFICE ELIGIBILITY. National WOAUX members shall have the right to vote and hold office in the National WOAUX. Associate WOAUX members shall have the same rights and privileges as has an Associate member of the USAWOA (See Bylaw III, Section 2 b). WOAUX dues structure shall be determined by the National WOAUX membership.

CHAPTER IX

RECOGNITION

1. GEM AND COLOR CODE. The Association color and gem recognition code is hereby established as a precedence to honor and acknowledge certain established positions within the Association. The distinctive color and gem code will not only enhance the prestige of the office indicated, but will evolve as a viable means for proper identification and recognition. The Association color and gem recognition code applies to those officials who honorably served in that office for one term (or a major portion thereof) or more unless reassigned due to official orders and to those officials currently serving in that office. The color and gem recognition code is as follows:

POSITION/TERM OF MBRSHIP	COLOR	GEM FOR JEWELRY
National President	White	Diamond
National Officer and BOD Members	Silver	Emerald
Region Officers	Gold	Golden Sapphire
Chapter Presidents	Red	Ruby
Chapter Officers	Blue	Sapphire
Regular Members	Brown	
Lifetime Members	Black	

2. USE OF COLOR AND GEM CODE. Special lapel pins to acknowledge certain established positions within the Association are approved for wear. Individuals shall wear only one pin at a time that being the one indicating the highest office held. The pins are described below:

a. National President: The (gold) miniature Warrant Officer eagle with the inscription "USAWOA" mounted on a triangular metal plate of high gloss white color. The apex of the white triangle being above the eagle's head and having provisions for mounting the diamond gem.

b. National Officers and BOD Members: Same as above except the triangular plate will be silver in color and the gem will be an emerald.

c. Region Officers: Same as above except the triangular plate will be gold in color and the gem will be a golden sapphire.

d. Chapter President: Same as above except the triangular plate will be maroon in color and the gem will be a ruby.

e. Chapter Officers: Same as above except the triangular plate will be blue in color and the gem will be a blue sapphire.

f. Other Members: Will wear the miniaturized eagle inscribed "USAWOA".

3. ASSOCIATION RING. A special Association ring has been designed and is available for purchase by any member.
4. ASSOCIATION BLAZER. The official Association blazer shall be of the "WARRANT OFFICER BROWN" color with a gold "WARRANT OFFICER EAGLE" embroidered on the left breast pocket.
5. ASSOCIATION NAME TAGS. All members are encouraged to obtain and wear Association nametags at meetings and group gatherings, when wearing civilian clothing. Order forms for the nationally approved tags are available from the chapter or national officials. The color code described in Paragraph 1 above will be followed. All Association members are encouraged to purchase and wear the items described in this section.
6. CERTIFICATE OF APPRECIATION. The Association has established this certificate to provide the National President a means of recognizing a special service to the Association by distinguished persons, Government agencies or private organizations. Any recipient may subsequently be awarded additional certificates. The National President can award this certificate without a vote by the National BOD.
7. CERTIFICATE OF ACHIEVEMENT. The Association has established this certificate to provide the National Headquarters a means of recognizing meritorious service to the Association by members, who have made significant contributions to the Association at the National, Region and Chapter levels. Award of this certificate is subject to the following provisions and conditions.
 - a. The request for issuance of this certificate must be in writing, signed by a National Officer, member of the National Board of Directors, Region President or Chapter President, and must contain the specific citation to be used on the certificate. Supporting justification is desired but not required.
 - b. It may be awarded only to members of the Association.
 - c. Any recipient may subsequently be awarded additional certificates.
 - d. The National BOD must approve the issue of this certificate.
 - e. The President of the Association will sign the certificate.
 - f. Procurement and cost of the certificate will be borne by the Association.
8. CERTIFICATE OF ACADEMIC EXCELLENCE. The association has established this certificate to recognize academic achievement on the part of any Warrant Officer. The certificates are provided, upon request, to the academic department of any recognized Army school
9. CHAPTER/REGION CERTIFICATE OF APPRECIATION. Regions and chapters may develop and procure their own certificates to recognize the achievements and/or

service of members, non-members and supporting organizations or activities. The design of such certificates must be approved by the National Board of Directors to insure the Association's high standards of professionalism are maintained. Such certificate may be awarded by region/chapter officials without approval or reporting to the Association Headquarters.

10. Additional awards presented at the National, Region and Chapter level are designated by administrative directives. See the USAWOA Awards Manual for additional information.

ATTACHMENT 1

IRS STATEMENT

Address any reply to: 31 Hopkins Plaza, Baltimore, MD
Department of the Treasury

District Director
Internal Revenue Service
Date: In reply refer to:
Jan. 24, 1974 Au:EGI:113:KB

United States Army Warrant
Officers Association
P.O. Box 3765
Washington, DC 20007

Internal Revenue Code: Section 501(c) (4)
Form 990 Required: X Yes No
Accounting Period Ending: June 30

Dear Applicant:

Based on information supplied, and assuming your operations will be as stated in your application for recognition of exemption, we have determined you are exempt from Federal income tax under the provisions of the Internal Revenue code section indicated above.

Unless specifically excepted, you are liable for taxes under the Federal Insurance Contributions Act (social security taxes) on remuneration of \$50 or more to each of your employees during a calendar quarter; and, unless excepted, you are also liable for tax under the Federal Unemployment Tax Act on remuneration of \$50 or more to each of your employees during a calendar quarter if, during the current or preceding calendar year, you have one or more employees at any time in each of 20 calendar weeks or pay wages of \$1,500 or more in any calendar quarter. If you have any questions about excise, employment, or other Federal taxes, please address them to this office.

If your purposes, character, or method of operation is changed, you must let us know so we can consider the effect of the change on your exempt status. Also, you must inform us of all changes in your name or address.

The block checked at the top of this letter shows whether you must file Form 990, Return of Organization Exempt from Income Tax. If the Yes box is checked, you are only required to file Form 990 if your gross receipts each year are normally more than \$5,000.00.

If a return is required, it must be filed by the 15th day of the fifth month after the end of your annual accounting period. The law imposes a penalty of \$10 a day, up to a maximum of \$5,000, for failure to file the return on time.

You are not required to file Federal income tax returns unless you are subject to the tax on unrelated business income under section 511 of the Code. If you are subject to this tax, you must file an income tax return on Form 990-T. In this letter we are not determining whether any of your present or proposed activities are unrelated trade or business as defined in section 513 of the Code.

You need an employer identification number even if you have no employees. If an employer identification number was not entered on your application, a number will be assigned to you and you will be advised of it. Please use that number on all returns you file and in all correspondence with the Internal Revenue Service.

Please keep this determination letter in your permanent records.

As a social welfare organization contributions to you are not deductible by donors. You should advise your contributors to that effect.

Sincerely yours,

/S/
/T/William D. Waters
District Director

Attachment 1

ATTACHMENT 2

STANDARD CHAPTER BYLAWS

STANDARD CHAPTER BYLAWS FOR

CHAPTER _____

PREAMBLE

With reverence for God and country and being ever mindful of the glorious traditions of the United States Army, our duty to uphold and defend the Constitution of the United States of America, our responsibility to aid in maintaining adequate defense for our beloved country, our desire to assist in obtaining the highest caliber of men and women for our Army, our interest in the welfare of persons who served and are serving in the Army, our devotion to our fellow soldiers in good fortune or distress, and our reverence for the memory of our departed comrades, we unite to further the aims and objectives of this Association.

ARTICLE I - NAME

The name of the chapter shall be _____ of the United States Army Warrant Officers Association, hereinafter referred to as the Chapter.

ARTICLE II - OBJECTIVE

The objectives of the Association are:

- a. To foster a spirit of patriotism and devotion to duty among the members of the Corporation commensurate with the high ideals of the Army and the position of the members therein.
- b. To recommend programs for the improvement of the Army.
- c. To disseminate professional information among Warrant Officers.
- d. To promote the technical and social welfare of the members of the Corporation.
- e. To promote the spirit of comradeship among the members of the Corporation.
- f. To do such other things not inconsistent with law which are necessary to carry out the above stated purposes.

ARTICLE III - MEMBERSHIP

Section 1. DOD Policy: The Association fully supports the Department of Defense (DOD) policy on equal opportunity and will not discriminate in membership eligibility on the basis of race, color, sex, religion, or national origin. This Association will not

accept invitation from, nor participate in any activity or organization that does not conform to this DOD policy.

Section 2. Classes of Members:

a. The Association shall have only one class of voting member, that of regular member. Membership in the Association shall be open to any person who now holds, or has held, under honorable conditions, a bona fide appointment, whether regular or temporary, Reserve, National Guard, or other to Warrant Officer status in the Army of the United States of America.

b. Associate membership may be extended to persons, not otherwise eligible for regular membership, when recommended by a regular member and approved by a majority vote in the sponsoring chapter. Associate members have the same privileges and obligations as regular members except to vote or hold offices. Dues for associate members shall be the same as those for regular members and shall be borne by the persons making application for associate membership. There shall be no dues rebates for associate membership.

c. Honorary membership may be bestowed upon any non-member who is not eligible and who has never been eligible for membership under other sections of this Bylaw. To be eligible for honorary membership, the nominee must have contributed directly to the betterment of the Association by his or her actions. These actions must have been directed solely to the benefit of the Association, its membership, or the Warrant Officer corps in general. Nominations for honorary membership may be made by any chapter of the Association and must be made in writing to the President of the Association and confirmed by two-thirds vote of the National BOD. The letter of nomination shall contain sufficient information on the activities of the nominee to permit the National BOD to exercise sound judgement on the acceptance or rejection of the nomination. Honorary members shall not be eligible for election or appointment to any office within the Association; nor shall they have a voice or vote in matters pertaining to Association business. Honorary membership shall be perpetual. The sponsoring chapter shall pay the life membership dues at the current rates, for the honorary member on a one-time basis and there shall be no dues rebate for honorary membership.

Eligible Warrant Officers desiring to join the Association may submit application and payment of a minimum of one year's dues to the National Headquarters.

ARTICLE IV - ORGANIZATION

Section 1. General: The Chapter shall be organized and chartered in accordance with the National Articles of Incorporation and National Bylaws of USAWOA. When properly organized and chartered by the National Headquarters of USAWOA, the Chapter shall be an extension of the incorporation of USAWOA.

Section 2. Chapter Operated Clubs and Other Activities: The Chapter will not endorse or sponsor a club or enterprise involving finances unless such club or enterprise is in compliance with the laws and or regulations of the local post

community, state or host country, prior to being placed in operation. The Chapter will also publish guidelines that will assure the integrity of the Chapter, USAWOA and the Army. Such guidelines shall also contain controls that will assure that good business practices are followed and that an independent audit be performed not less than once yearly.

In no case shall the chapter engage in a business or enterprise that would place the nonprofit and tax exempt status enjoyed by USAWOA in jeopardy. The Chapter will refrain from activities that would bring embarrassment to the Chapter, USAWOA, the USA, or any governmental body.

ARTICLE V - OFFICERS

Section 1. Qualifications: Any active or active-life member of the Chapter may be elected or appointed to hold office regardless of military rank.

Section 2. Elected Officers: The officers of a chapter shall be an elected President, and Vice President, and an appointed Secretary, and Treasurer. Where possible, the Office of Secretary should be designated Recording Secretary and Corresponding Secretary. These officers shall be elected/appointed at the date and place as promulgated in the Chapter Bylaws. The Chapter officials may appoint such other officers, as it shall deem desirable. Such officers are to have the authority and perform the duties assigned by the chapter officials. No elected Chapter official shall hold another elected Chapter, Region, or National office concurrently except the Chapter President who is automatically a member of the Region and National COP during his/her term(s) as a Chapter President.

Section 3. Term of Office:

a. Elected/appointed officers in the Association, elected/appointed under the provisions of these Bylaws, shall serve in such offices for a period of approximately 1-year depending upon the day of the month the annual or chapter meeting for the election/appointment of officers occurs. Such officers shall be installed in office at the meeting of the year in which elected/appointed and shall continue in office until their successors are elected/appointed and installed in office.

b. Officers who are elected/appointed to fill vacancies in office, or who succeed to a vacant office, as provided for in Section 4 of this Bylaw, shall take office on and from the date of the election/appointment or succession, and shall continue in the office until their successors, elected/appointed under the provisions of these Bylaws, are installed at the next election meeting.

c. Any elective officer named in this Bylaw is eligible to succeed themselves, but no elective officer shall serve more than two (2) full terms consecutively in the same office.

Section 4. Vacancies in Office:

a. In the event of death, resignation, removal through disqualification or otherwise of any of the officers named in this Bylaw, the office which he/she had

held shall be deemed to be vacant. A successor thereto shall be elected appointed by the appropriate governing body from among the membership, except for the office of president, in which case, the vice president shall succeed to the presidency. Such individual will have full rights, authority, and responsibility of the office, and a new vice president will be elected by the appropriate governing body from among the membership.

b. Resignation from any of the elective/appointed offices in these Bylaws, for any reason other than those mentioned in a. above, shall be made in writing to the appropriate governing body, and acceptance or rejection of the resignation shall be made by a majority vote of that governing body present in a meeting properly assembled.

c. Vacancies occurring as mentioned in a and b above shall be filled by election/appointment at the next meeting of the appropriate governing body. Voting shall be limited to the membership present only, and the candidate receiving the majority vote shall be declared elected/appointed to the vacant office.

Section 5. Duties of Officers:

a. Chapter President: The President shall preside over all Chapter meetings; carry out the mandates of the Chapter, enforce the provisions of these Bylaws and the Articles of Incorporation and Bylaws of USAWOA. In addition, he shall represent the Chapter in all matters pertaining to its affairs. He shall appoint all committees and will be an ex-officio member of all committees except the nominating committee.

b. Chapter Vice President: The Chapter Vice President shall act as a representative of the President on all matters referred by the President. He shall, at the request of or in the absence of the President, preside over Chapter meetings. The Vice President shall be the General Committee Chairman and as such be a member of each committee.

c. The Chapter Secretary: The Chapter Secretary shall be charged with keeping all administrative records, minutes of meetings, distribution of literature and notices, and such other duties as prescribed by the President. The Chapter Secretary shall supervise the Chapter Historian.

d. The Chapter Treasurer: The Chapter Treasurer shall be charged with the financial records of the Chapter. He shall be responsible for prompt payment of all Chapter obligations from Chapter funds. He shall comply generally with the financial instructions of the National Headquarters and will be bonded in an amount established by the National Headquarters of USAWOA. The Chapter Treasurer shall serve as, or supervise, the Property Custodian.

e. The Chapter Historian (if appointed): The Chapter Historian shall compile or cause to be compiled annually, from the Chapter records and other authentic sources, a narrative history of the Chapter as well as its activities and accomplishments. He shall be the custodian of the Chapter Charter and such other historical records and documents belonging to the Chapter.

f. Officers elected to offices within the Chapter shall not hold any other elected office within the structure of USAWOA. If at the time of election or a person is holding another elected office within the structure of USAWOA, he/she will, as soon as practicable, submit a letter of resignation from the office then held in order to qualify for office elected to. Such letter(s) of resignation shall only be required if the person being considered or having been elected desires to accept said office.

Section 6. Removal of Officers: Any elected or appointed officer of the Chapter not attending three (3) consecutive meetings of the chapter without a just cause, i.e., official duty, family emergency, illness, etc., may be removed from office by a vote of two thirds of the members present and eligible to vote at a regular meeting of the Chapter. The officer whose status as an officer is in question under the provisions of this section shall be given ten (10) days notification by the Chapter President. Any officer subject to removal under provisions of this section shall have the right to present any arguments or testimony to the membership. Such officers shall also have the right to have a fellow member or group of members to appear before the membership in his/her behalf.

ARTICLE VI - MEETINGS

Section 1. Types of Meetings:

a. Regular: The Chapter shall hold regular meetings at least once each month. The time and place for regular meetings will be determined by a majority affirmative vote of the general membership.

b. Special: Special meetings may be called by the President or on the written request of at least ten- percent (10%) of the active membership. Special meetings will be called for a specific purpose only and business will be limited to the purpose of the meeting.

c. Annual: An annual meeting will be held once each year for the purpose of electing officers. This meeting will be held during the month in which the Chapter was chartered whenever possible at a date and time established by the general membership.

d. Board of Directors: The BOD will conduct monthly meetings prior to the regular general membership meeting. Additional meetings may be called by the President as deemed necessary. The BOD will consist of the Chapter officers plus the Chairman of all standing committees.

Section 2. Notification of Meetings: Notification of meetings shall be timely. Five days are recommended.

Section 3. Quorum: 10 percent of the active membership or 6 members, exclusive of chapter officers, whichever is higher, must be present to constitute a quorum. The quorum must exist prior to the conduct of official business. If a quorum is not present or represented by proxy, another extraordinary meeting will be scheduled within 15 days.

Section 4. Order of Business:

- a. Invocation.
- b. Constitution of quorum.
- c. Reading and approval of minutes of previous meeting.
- d. Reading and approval of Treasurer's report.
- e. Communications and announcements.
- f. Reports of Officers.
- g. Committee reports.
- h. Special Orders (if applicable).
- i. Unfinished business and General Orders.
- j. New business.
- k. Adjournment.

ARTICLE VII - BOARD OF DIRECTORS

Section 1. Trusts: The real property of the Chapter and all properties given to or held by it in trust for the purpose of the Chapter, shall be controlled and managed by the Board of Directors elected from the Chapter membership. Each outgoing Board of Directors will make a written accounting of all assets under its control at the expiration of each term for consideration and signed acceptance by each incoming Board of Directors, when such control and management of Chapter properties are transferred to the new board.

Section 2. Emergency Governing Body: If an emergency may make it impracticable to hold Chapter meetings, the Chapter Board of Directors may by majority affirmative vote of all available members, declare that an emergency exists within the Chapter and surrender operational control of the Chapter to the elected Board of Directors. Upon termination of the emergency, operational control shall automatically revert to the elected governing body. It shall be the duty of the Board of Directors to give an accounting of their actions during the state of emergency. Should a state of emergency exist and the elected Board of Directors not be available to assume control, a Secretary may be appointed to assume control of the Chapter subject to the controls outlined above.

ARTICLE VIII - COMMITTEES

Section 1. Appointment: The President shall have the power to appoint all committees.

Section 2. Duties: Committees shall perform the duties related to their title and as may be assigned or required by the President. The President is an ex-officio member of all committees except the nominating committee.

Section 3. Standing Committees: The standing committees of the Chapter shall be the Membership Committee, the Legislative Affairs Committee, the Entertainment Committee, and the Ways and Means Committee. Other standing committees may be formed at the discretion of the President or the majority of the members by affirmative vote.

Section 4. Special Committees: Special committees may be formed for the purpose of completing a given task and will be dissolved upon completion of said task.

ARTICLE IX - FINANCES

Section 1. General: The Chapter is not organized for pecuniary gain or profit and no part of any net earnings thereof may inure to the benefit of any member.

Section 2. Dues: The dues in the Association will be as specified by the National Headquarters.

Section 3. Chapter Funds:

a. The members of the Chapter will be responsible for the custodianship and accountability of all Chapter funds. They are also responsible for the expenditure of all monies received or generated by the fund of the Chapter.

b. Further, the members of the Chapter are responsible for satisfying any liabilities and the disposition of any residual assets when and if the fund is dissolved. Disposition of remaining funds after satisfying any liabilities will be in accordance with the Articles of Incorporation and Bylaws of USAWOA.

c. Personal financial responsibility may rest upon the elected members of the Chapter, should there be any failure to discharge its obligations.

d. All funds of the Chapter will be accounted for as generally outlined in the USAWOA Financial Instructions.

e. The Chapter will maintain a current bond to cover the Treasurer or other persons designated to handle Chapter funds, as directed by National Headquarters.

Section 4. Loans: No loans shall be made by the Chapter to any Officer or member of the Chapter.

ARTICLE X - GOVERNING BODY

Subject to the Articles of Incorporation and USAWOA Bylaws and these Bylaws, the general membership in meeting assembled, shall be the governing body of the

Chapter during meetings. The Chapter Board of Directors shall be the governing body at all other times.

ARTICLE XI - PARLIAMENTARY AUTHORITY

The rules contained in "Robert's Rules of Order", most recent edition shall govern the Chapter in all cases to which they are applicable, and in which they are not inconsistent with the Articles of Incorporation and Bylaws of USAWOA or special rules of order or the Bylaws of the Chapter.

ARTICLE XII - DISSOLUTION

Upon dissolution of the Chapter, all assets thereof will be disposed of in the manner prescribed for such funds and properties by the National Headquarters of USAWOA.

ARTICLE XIII - STANDING RULES

The Chapter may establish standing rules for the purpose of defining special procedures unique to its operation. Such standing rules will not be in conflict with these Bylaws.

ARTICLE XIV - AMENDMENTS

a. To the extent that any provision of these Bylaws conflicts with the applicable law of the local, state, federal, or other Governmental jurisdiction in which the Chapter may be situated, such Bylaw provision is hereby amended to conform to the requirement of such applicable law.

b. In order to preserve the integrity of these standard By-laws and their applicability to all Chapters, proposed amendments that do not come under the purview of paragraph a of this Article must be submitted to the National Headquarters for approval. When such amendments have been staffed by the National Executive Committee and adopted by a majority vote of the National Board of Directors of USAWOA they will be incorporated into these Bylaws.

ATTACHMENT 3,

RECOMMENDATION FOR CONDUCT OF MEETINGS

MEETING CHECKLIST: The following are a few basic procedures that the chapter president and/or the presiding officer may want to use in conducting chapter meetings:

- a. All meetings should commence with the Pledge of Allegiance.
- b. Keep the meeting moving; interest lags when action lags. Get as many members as possible involved. Keep the responses short and to the point.
- c. Speak clearly. If you can't be heard, you can't exercise control. If you have a low speaking voice, rap for silence before you speak.
- d. Insist on order. When general simultaneous discussion ensues, no one can be heard and nothing can be accomplished.
- e. Talk to the group, not individuals; side conversations are rude, disrupt a meeting, and accomplish nothing.
- f. Make sure each individual who takes the floor talks clearly and audibly; interrupt if you must, and have them repeat what they have said if you have the least suspicion that some may not have heard them.
- g. Sum up what the speaker has said and obtain a decision.
- h. Stop aimless discussion by recommending committee study. (You, of course, appoint the committee.)
- i. Retain control, but don't stifle free comment. Invoke constructive criticism and even disagreement. Ask for support. Clarify issues by obtaining majority support.
- j. Don't argue with the individual who has the floor. Ask questions if you disagree, but remember as the presiding officer you are neutral.
- k. If you have a comment, ask for the floor as a participant.
1. Check at the end of the meeting to see if BOD members feel all subjects have been properly covered.

ATTACHMENT 4,

AREAS IN WHICH COMMITTEES MAY FUNCTION

MEMBERSHIP: Plan and conduct base membership drive.

SUNSHINE: Be aware of all chapter personnel hospitalized; send greetings and visit (when possible) offering USAWOA assistance.

HOSPITALITY AND WELCOME: Make personal contact with all new personnel arriving. Offer assistance. At meetings, set up meeting room in advance. Greet all members and guests as they arrive.

BYLAWS: Quarterly, review our Bylaws for updating. Make recommended changes to membership. Publish and ensure copies are sent to all members and USAWOA Headquarters.

LEGISLATIVE AFFAIRS/PROPOSALS: Consolidate ideas and recommendations for improving Army procedures or way of life. Formulate proposals in proper format and after approval by Chapter, forward to Region/National Headquarters for action.

PUBLICITY/NEWSLETTER: Using every available means, keep the community aware of USAWOA sponsored activities. Keep membership advised on all benefits and events planned (may be subdivided into two or more committees).

BIRTHDAY AND ANNIVERSARY: Maintain current record of all members. Send Birthday greetings to all members. For married members, send Birthday greetings to spouse and Wedding Anniversary card.

ENTERTAINMENT: Plan quarterly mixed socials and entertainment for membership functions.

WELFARE: Seek and advise the Chapter on worthwhile projects. Assist in all welfare projects undertaken by the Chapter.

YOUTH ACTIVITIES: Recommend and establish ways to assist the youth of our community.

RECORDS (ADMIN)/HISTORIAN: Maintain all Chapter administrative records. Maintain written and pictorial history of Chapter meetings, activities and events and prepare historical summary and scrapbook (may be two committees).

WAYS AND MEANS/SCHOLARSHIP: Formulate budget. Plan ways of earning required budget. Establish a positive program for selecting and awarding a scholarship to a dependent of a Chapter member.

RECORDS AND PROPERTY CUSTODIAN: Establish and maintain accurate record of all property belonging to the Chapter. Maintain all Chapter financial records and checkbook.

WHEN YOU BUILD AN ORGANIZATION ON PUBLIC TRUST AND PUBLIC
CONFIDENCE YOU BUILD ON A ROCK!

Attachment 4

ATTACHMENT 5 Sample Minutes

Minutes of Monthly Meeting
Ft. Smith Chapter, USAWOA

PLACE: Fort Smith Officers' Club

DATE: 4 December 2008

TIME: 1900 Hours

1. Meeting called to order at 1905 hours; quorum present chaired by President Donald C. Frank.
2. Minutes of November meeting and Treasurer report as of 4 December 2008 read and approved without dissent.
3. Membership status: Total members as of 4 December 2007-2008; members gained since last meeting - 6; members lost -4.

Welcome new members: WO1 George Brown (transfer)
CW3 Lenete Vigare
CW4 Nick Pappas
Mr. Joe Duignan
CW2 McNeeley Palmer (renew after drop)
CW4 Ralph Tayler (renew after drop)

4. Mr. Al Wilson, President, Belle-Scott Toastmasters Club, was featured guest speaker for the evening. A history of the Toastmasters organization was given to the Chapter. Communicative and leadership skills were stressed dealing with the toastmaster international concept. It was an informative talk followed by a question and answer period.
5. Old Business:
 - (a) Military Travel Guide literature; WO1 L. Russell, advised against competition with the Exchange. Books are currently on sale in the exchange at a reduced price. Action closed - WO1 Leonard Russell.
 - (b) Proposed Retirement System Proposal. Held in abeyance pending USAWOA National Headquarters briefing by DOD. Will keep chapter advised and updated. Action pending - CW2 Jack Ray and WO1 Ted Mackley.
6. Committee Reports:
 - (a) Awards Committee. Honorary President of Chapter 0513 award to be presented to CW2 Robert White on 7 December 2008 at 10 AM. in the Post Commander's Office. Action closed - Ken Guilfoyle.

(b) Military Leave Proposal. Committee action completed. Executive council action required. Will be presented to membership at next meeting. Action - Ken Guilfoyle.

(c) Co-sponsorship of Corporal Scott Memorial. NCOAGA Chapter 17 Executive Council voted "no" to this proposal. Financial support from USAWOA members will be appreciated and accepted when fund drive is initiated. Action Closed - Ken Guilfoyle.

(d) Chapter Bake Goods Sale. This was termed a failure by Ann Bond and Adah Guilfoyle. Four people contributed to the sale given on 22 November 2008 at the Post Commissary. A total of \$9.70 was realized from the goods received. Action Closed - Ken Guilfoyle.

(e) Ways and Means. Basket of cheer will be given away to one of our members. Your donations and contributions should be returned to the Chapter treasurer by 12 December 2008. Action continued - Ken Guilfoyle.

(f) Nonprofit postal rate paperwork re-submitted to postal authorities, Chicago, IL. In addition, a letter has been written requesting guidance from USAWOA National Headquarters. Action continued - Ken Guilfoyle.

(g) The Ladies Auxiliary was started with 10 members on 15 November 2008. Chapter representative Ken C. Guilfoyle was on hand to present the USAWOA aims and goals to the auxiliary members. Action closed - Ken Guilfoyle.

(h) Chapters hosting one or more sub-chapters should note receipt of any minutes or correspondence received from the sub-chapter(s).

7. New Business:

(a) A local merchant discount program has been started for Chapter members. This is not an endorsement of the product or service. It is an attempt to increase your benefits as a member at the local level.

(b) 2008 USAWOA convention critiques have been requested by two separate USAWOA appointed officials. Convention critique letters have been prepared and sent to requesting officials.

(c) A motion was made and approved to approach the City of O'Fallon Jr. Chamber of Commerce requesting permission to hold a "car bash" fund raising activity. Funds from the USAWOA project to be split 50/50 with the O'Fallon Jr. Chamber of Commerce. Donald C. Frank appointed project Chairman to initiate and coordinate this project with responsible officials in City of O'Fallon.

(d) A request from Scott Radio Station (KRS) was received for help in the form of labor assistance to rebuild their studios after relocation. This is an information item for our members -- keep in mind and assist when the call comes. There is an added

inducement; the Chapter may obtain some much needed office space from this assistance.

8. Meeting adjourned at 2015 hours.

KENNETH C. GUILFOYLE, CW2
Secretary

DONALD C. FRANK, CW3
President

Attachment 5

Attachment 6 Sample financial Statement

STATEMENT OF FINANCIAL CONDITION AS OF 15 NOVEMBER 2008

CASH ON HAND - BANK - AS OF 15 OCTOBER 2008.....\$1,807.99

INCOME:

Membership Dues.....	\$ 357.00
Convention Tickets.....	18.50
Door Prize.....	21.00
Installation Banquet Tickets Sales.....	708.00
TOTAL INCOME.....	\$ 1,104.50

TOTAL CASH ON HAND: BANK +
INCOME.....\$2,912.49

EXPENSES:

Dues to USAWOA HQ.....	\$ 357.00
Postage.....	18.00
Auditor Fees.....	20.00
Door Prize Expenses.....	14.35
Meeting Expenses.....	16.00
CFC Donation.....	100.00
Pres. Petty Cash Expenses.....	193.34
Picture Frame.....	9.50
USAWOA Flags & Medallion Desk Set.....	184.20
Bill for Installation Banquet.....	675.00
Refund to Dottie Allen (2 tickets).....	8.00
TOTAL EXPENSES.....	\$1,595.39

TOTAL CASH ON HAND: BANK + INCOME -
EXPENSES.....\$1,317.10

Cash on Hand: Bank as of 15 Nov. 08...\$1,131.10
President's Petty Cash..... 100.00
Cash undeposited..... 186.00
TOTAL CASH ON HAND..... \$1,417.10

ALLOCATIONS:

Membership Drawing.....	\$ 10.00
Educational Fund - Scholarship.....	500.00
Postage.....	54.00
Orphanage.....	200.00
Bowling Team Sponsorship.....	160.00
TOTAL.....	\$ 924.00

TOTAL UNOBLIGATED FUNDS AS OF 15 NOVEMBER 2008.....\$ 493.10
ACCOUNTS RECEIVABLE FROM USAWOA HQ. FOR CHAPTER REBATE. \$75.00

J. E. TORRES, CW4, USA
Treasurer

PHILLIP F. LEWIS, CW2, USA
President

Attachment 6

ATTACHMENT 7, EXAMPLE FUNDRAISING PROGRAMS

FUND RAISING PROGRAM

1. Sell locking container for prescription drugs.
2. Raffle prizes donated by merchants.
3. Golf tournament (prizes donated).
4. Beer and Soda Booth. Intramural Sports.
5. Dining out.
6. Key containers.
7. Bumper stickers.
8. Rock festival for young soldiers.
9. Street dance (Frontier Days).
10. Bus tour and fishing tour.
11. Kiddie bingo.
12. Skeet shoot/ turkey shoot.
13. Rummage/garage auction/sale.
14. Picnic auction.
15. Punch out bingo, Club.
16. Fish Fry, bake sale.
17. Dance and Social.
18. Pinochle Tournament.
19. Monte Carlo.
20. (Football game) Spaghetti bowl.
21. Chili stand (open house).
22. Candy sale (World's finest chocolate) (Chicago).

ATTACHMENT 8,

SUGGESTED PROGRAM FOR INSTALLATION CEREMONY
(Also applies to Auxiliary Installation)

1. WHO CAN INSTALL OFFICERS: President of USAWOA
Other elected USAWOA official
Member of the Board of Directors
USAWOA Executive Director
USAWOA Past National President
USAWOA President Emeritus
Outgoing Chapter President
Guest of Honor at Installation Banquet
Other distinguished guest, as appropriate

2. ACTIVITY: For maximum public relations and to attract other non-members to USAWOA, an Installation Banquet is recommended. (be sure to invite spouses and guests.)

3. INSTALLATION OF OFFICERS:

MC: Introduces the Installing Officer (IO) and invites him or her to the podium. Also invites outgoing President to accompany IO, if appropriate. (MC takes seat at the head table.)

IO: "Mr. (or Madame) President, do you have the gavel?"

PRES: "I have."

IO: "Are you prepared to relinquish (the gavel) and/or (the powers and duties of your office) to your successor?"

PRES: "I am"

IO: "Mr. (or Madam) President, your term as presiding officer of the _____ Chapter/Region has now terminated. You will now assume your new duties as an advisor to the newly elected slate of officers.

IO: "Will the Master of Ceremonies/Secretary please identify the position and the name of the individual elected thereto, and will each please come forward."

MC/SEC: "President - CW2 T. Smith, Vice President, etc."

IO: "Will you please face me and raise your right Hand as I administer the oath of office."

(NOTE: IO and officials should do half-facing movement to angle themselves toward the audience and photographer)

(Option One) IO reads USAWOA Oath of Office, phrase by phrase, and chapter officials being installed respond, phrase by phrase, in unison.

(Option Two) IO reads USAWOA Oath, phrase by phrase. At proper time for officials being installed to state their name, and to state their position, each individual, one by one, states name and position. IO then continues phrase by phrase and officials being installed respond in unison.

IO: "Officials, will you please turn and face the audience. Ladies and Gentlemen, I present to you the newly elected officers you have selected to serve you for the coming year."

NOTE: Everyone returns to his or her respective tables except the IO.

NEWLY ELECTED PRESIDENT: Moves to join the Installing Officer.

IO: "It is indeed my pleasure to (present this gavel) and/or (to bestow upon you the powers and responsibilities to you which denoting your authority as President."

NEW PRESIDENT: "I gladly accept this authority and responsibility. Thank you."

(NOTE: Token of appreciation to IO may be presented at this time.)(Past president may be asked to assist.)

IO returns to his/her seat.

NEW PRESIDENT: Makes a short acceptance speech; returns to his/her seat.

MC: Announces that formalities have ended. Remaining scheduled activities may begin.

SUGGESTION: If a decision is made to utilize this type ceremony, it is suggested it be extracted from the manual and prepared in large font type 5" X 7" cards. This will enable any guest to acquaint himself or herself with the full text of the ceremony and he or she can easily read it while at the podium.

Attachment 8

ATTACHMENT 9, SAMPLE NOTICE FOR DAILY BULLETIN OR COMMUNITY PAPER

All Army Warrant Officers, active, inactive, and retired, are invited to attend a briefing on the United States Army Warrant Officers' Association to be held at _____(place) at _____(time) hours on _____(date). If you would like more information contact (Add name of the POC)

Attachment 9

ATTACHMENT 10, SAMPLE WOA AUXILIARY CHAPTER BYLAWS

THE BYLAWS FOR CHAPTER _____ AUXILIARY

PREAMBLE

With reverence for God and country and being ever mindful of the glorious traditions of the United States Army, our duty to uphold and defend the Constitution of the United States of America, our responsibility to aid in maintaining adequate defense for our beloved country, our desire to assist in obtaining the highest caliber of men and women for our Army, our interest in the welfare of persons who served and are serving in the Army, our devotion to our fellow soldiers in good fortune or distress, and our reverence for the memory of our departed comrades, we unite to further the aims and objectives of this Association.

ARTICLE I - NAME

The name of the organization shall be the _____ Auxiliary of the United States Army Warrant Officers Association hereinafter referred to as the Chapter Auxiliary.

ARTICLE II - OBJECTIVE

The objectives of the Auxiliary shall be to support a military policy for the United States that will provide adequate National Security and to promote the development and execution thereof, namely:

1. To extend the aims of the United States Army Warrant Officers Association (here after referred to as USAWOA) by dissemination of information on adequate national security, especially to spouses and friends of USAWOA members.
2. To coordinate and cooperate in all activities of USAWOA, when requested to do so.
3. To assist in the promotion of legislature sponsored by USAWOA.
4. To further acquaintances among families of Warrant Officers.

ARTICLE III - MEMBERSHIP

Section 1. DOD Policy: The WOAUX fully supports the Department of Defense (DOD) policy on equal opportunity and will not discriminate in membership eligibility on the basis of race, color, sex, religion, or national origin. This WOAUX will not accept invitation from, nor participate in any activity or organization that does not conform to this DOD policy.

Section 2. Classification:

- a. Chapter WOAUX Membership (Active)

The WOAUX shall have only one class of voting member, that of a Chapter WOAUX member.

Eligibility for Chapter WOAUX membership shall be extended to spouses of members of USAWOA. Active WOAUX members shall have the right to hold office in the Chapter WOAUX.

b. Associate Membership:

The WOAUX Associate membership may be extended to persons, not otherwise eligible for regular membership, but who have objectives in accordance with those of the Chapter WOAUX and who have demonstrated dedication to it. Friends of Active or Associated USAWOA members are also eligible for Associate membership. Associate members have the same privileges and obligations as Active WOAUX members except to vote or hold offices.

ARTICLE IV - DUES

WOAUX dues structure shall be determined by the Chapter WOAUX membership. Approval for initial dues structure and each subsequent change thereto, must be obtained from the USAWOA national headquarters before such changes are implemented.

ARTICLE V - ORGANIZATION

Section 1. Governing Policies: The Chapter WOAUX shall be governed by the USAWOA Articles of Incorporation and Bylaws. It may adopt bylaws governing internal organization and operations providing the bylaws do not conflict with those of USAWOA. Local WOAUX chapters may adopt local bylaws governing internal organization and operation of the chapter, subject to ratification by the governing body of the local USAWOA chapter, if one exists. It shall continue to be local chapter business until such time that the WOAUX is an approved national organization. If no local USAWOA chapter exists then ratification shall be by the National BOD.

Section 2. Chapter WOAUX Clubs and Other Activities: The Chapter WOAUX will not endorse or sponsor a club or enterprise involving finances unless such club or enterprise is in compliance with laws and or regulations of the local post community, state or host country, prior to being placed in operation. The Chapter WOAUX will also publish guidelines that will assure the integrity of the Chapter, USAWOA and the Army. Copies of such agreements and guidelines will be provided the USAWOA national headquarters.

ARTICLE VI - OFFICERS

Section 1. Qualifications: Any Active Chapter WOAUX member may be elected or appointed to hold office. No member shall hold more than one office at a time.

Section 2. Officers: The officers of a WOAUX chapter shall be an elected President, and Vice President, and an appointed Secretary, and Treasurer (the secretary/treasurer duties may be combined into one office). These officers shall be elected/appointed at the date and place as promulgated in the WOAUX Chapter Bylaws.

Section 3. Term of Office: The officers elected/appointed, shall serve for a term of approximately one (1) year or until their successors are elected/appointed. The officers elected are not eligible to serve more than two (2) consecutive terms in the same elected office.

Section 4 Rosters of Officers: The name, addresses and telephone numbers of newly elected/appointed Presidents, Vice Presidents, Secretaries, and Treasurers shall be reported by the Chapter WOAUX Secretary to the USAWOA sponsoring chapter, region, and National USAWOA headquarters immediately following elections.

Section 5. Vacancies in Office: In the event of death, resignation, removal through disqualification or otherwise of any of the officers named in this Bylaw, the office which he/she had held shall be deemed to be vacant and a successor thereto shall be elected/appointed by the WOAUX Chapter membership. Except for the office of president, in which case, the vice-president shall succeed to the presidency, with full rights, authority, and responsibility of the office. A new vice president will be elected by the appropriate governing body from the WOAUX Chapter membership. Vacancies occurring as mentioned in a and b above shall be filled by election/appointment at the next WOAUX Chapter meeting. Voting shall be limited to the membership present only, and the candidate receiving the majority vote shall be declared elected/appointed to the vacant office.

Section 6. Duties of Officers:

a. Chapter WOAUX President: The President shall preside over all Chapter WOAUX meetings; carry out the mandates of the Chapter WOAUX and enforce the provisions of these Bylaws and the Articles of Incorporation and Bylaws of USAWOA. In addition, he/she shall represent the Chapter in all matters pertaining to its affairs. He/she shall appoint all committees and the Secretary and Treasurer.

b. Chapter WOAUX Vice President: The Chapter WOAUX Vice President shall act as a representative of the President on all matters referred by the President. He/she shall, at the request of, or in the absence of the President, preside over Chapter WOAUX meetings. The Vice President shall be the General Committee Chairman.

c. Chapter WOAUX Secretary: The Chapter WOAUX Secretary shall be charged with keeping all administrative records, minutes of meetings, distribution of literature and notices, and such other duties as prescribed by the President. The Chapter WOAUX Secretary will forward meeting minutes to the Region WOAUX Coordinator.

d. Chapter WOAUX Treasurer: The Chapter WOAUX Treasurer shall be charged with the financial records of the Chapter. He/she shall be responsible for prompt payment of all Chapter WOAUX obligations from Chapter WOAUX funds. He/she shall comply generally with the financial instructions of the National Headquarters.

Section 7. Removal of Officers: Any elected or appointed officer of the Chapter WOAUX not attending three (3) consecutive meetings of the chapter without just cause, i.e., family emergency, illness, etc., may be removed from office by a vote of two thirds of the members present and eligible to vote at a regular chapter WOAUX meeting. The officer whose status as an officer is in question under the provisions of this section shall be given ten (10) days notification by the Chapter WOAUX President. Any officer subject to removal under provisions of this section shall have the right to present any arguments or testimony to the membership.

(continues)

Such officers shall also have the right to have a fellow member, or group of members, appear before the membership in his/her behalf.

ARTICLE VII - MEETINGS

Section 1. Types of Meetings:

- a. Regular: The Chapter WOAUX shall hold regular meetings at least once each month. The time and place for regular meetings will be determined by a majority affirmative vote of the general membership.
- b. Special: The chapter WOAUX may have special meetings if called by the President.
- c. Annual: An annual meeting will be held once each year for the purpose of electing officers. This may be in conjunction with a regular meeting.

Section 2. Notification of Meetings: Notification of meetings shall be timely. Five days are recommended.

Section 3. Quorum: Consists of 3 members, exclusive of chapter WOAUX officers. A quorum must be present to constitute a quorum. The quorum must exist prior to the conduct of official business.

Section 4. Order of Business:

- a. Pledge of Allegiance
- b. Invocation.
- c. Constitution of quorum.
- d. Reading and approval of minutes of previous meeting.
- e. Reading and approval of Treasurer's report.
- f. Communications and announcements.
- g. Old business.
- h. New business.

- i. Adjournment.

ARTICLE VIII - AMENDMENTS

a. In order to preserve the integrity of these standard Bylaws and their applicability to all Chapters WOAUX, the proposed amendments must not be in conflict with the applicable local, state, federal or other governmental laws or regulations.

b. The Amendment(s) may be adopted into the bylaws by using the procedures outlined in Article V, Section 1.

Attachment 10